# CITY OF TECUMSEH, MICHIGAN

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

For The Fiscal Year Ended June 30, 2004

Prepared by:

Treasurer's Department

### **AUDITING PROCEDURES REPORT**

Issued under P.A. 2 of 1968, as amended. Filing is mandatory.

Local Government Type [x] City [] Township [] Villa Audit Date	ge [ ] Other	Local Government Name City of Tecumseh		County
6/30/04	Opinio	on Date 8/11/04	Date Accountant Report S 9/28/04	
347 4			3/20/04	

We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the *Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan* by the Michigan Department of Treasury.

### We affirm that:

- 1. We have complied with the Bulletin for the Audits of Local Units of Government in Michigan as revised.
- 2. We are certified public accountants registered to practice in Michigan.

We further affirm the following. "Yes" responses have been disclosed in the financial statements, including the notes, or in the report of comments and recommendations

You must check the applicable box for each item below.

						TOWN OUT NOT DEIOW.
	[ ]	Yes	[x]	No	1.	Certain component units/funds/agencies of the local unit are excluded from the financial statements.
ı	[ ]	Yes	[x]	No	2.	
[	x]	Yes	[]	No	3.	There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of
[	]	Yes	[x]	No	4.	The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.
[	]	Yes	[x]	No	5.	The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).
[	I	Yes	[x]	No	6.	The local unit has been delinquent in distributing tax revenues that were collected for another taxing unit.
[	]	Yes	[×]	No	7.	The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year).
	]	Yes	[x]	No	8.	The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 of 1995 (MCL 129.241).
•	]	Yes	[x]	No	9.	The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95).

We have enclosed the following:	Enclosed	To Be Forwarded	Not Required
The letter of comments and recommendations.	Х		111100
Reports on individual federal financial assistance programs (program audits).			
Single Audit Reports (ASLGU).			X
			X

State	Zip
MI	48605
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### CITY OF TECUMSEH, MICHIGAN Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2004

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# INTRODUCTORY SECTION



August 11, 2004

### To the Honorable Mayor, Members of the City Council and Citizens of the City of Tecumseh:

State law requires that all local governments, subject to certain size criteria, publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the City of Tecumseh for the fiscal year ended June 30, 2004.

This report consists of management's representations concerning the finances of the City of Tecumseh. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, City management has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The City's financial statements have been audited by Rehmann Robson, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the fiscal year ended June 30, 2004 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City's financial statements for the fiscal year ended June 30, 2004 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to compliment MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

### **Profile of the Government**

The City of Tecumseh, founded in 1824 and incorporated as a city in 1954, is located in southeast Michigan. The City currently has a land area of approximately 5.4 square miles and a population of 8,574 based on the 2000 census. The government is empowered to levy a property tax on both real and personal property located within its boundaries. The government also has the power by state statute to extend its corporate limits by annexation, which is done periodically, when deemed appropriate by the City Council.

The City has operated under the council-manager form of government since 1954. Policymaking and legislative authorities are vested in the governing council, a seven-member council including the mayor. The governing council is responsible, among other things, for passing ordinances and resolutions; making public policy decisions; confirming the appointments of department heads; adopting annual budgets; appointing boards, commissions, and committees; approving contracts; authorizing real estate transactions; approving payments; awarding bids; selling personal property; and hiring the government's manager and attorney. The government's manager is responsible for carrying out the policies and ordinances of the governing council, for supervising the day-to-day operations of the government, and for appointing the heads of the government's departments. The council is elected on a non-partisan basis. Council members are elected to two-year staggered terms with three council members elected each year. The mayor is elected to two-year terms. The mayor and council members are elected at-large.

The City of Tecumseh provides a full range of services, including police and fire protection; the construction and maintenance of highways, streets and other infrastructure; sanitary sewage treatment and disposal; water treatment and distribution; economic development; recreational activities; and cultural events.

### **Factors Affecting Financial Condition**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the City of Tecumseh operates.

Local economy. The City of Tecumseh currently enjoys a favorable economic environment and local indicators point to continued stability, despite the current national economic recession. The region has a varied manufacturing and industrial base that adds to the relative stability of the unemployment rate. Major industries with headquarters or divisions located within the government's boundaries or in close proximity include a refrigeration manufacturer, electrical controls and automobile component manufacturers, and several financial institutions.

The government's central business district is expected to maintain its current 98 percent occupancy rate with a variety of stores, specialty shops, and commercial businesses. Meanwhile, there continues to be a discernable trend toward steady residential growth.

Long-term financial planning. Continued economic development looks favorable for the future. The Economic Development Department is promoting additional commercial development projects and implementing an economic enhancement strategy, which primarily targets the downtown and west end commercial districts. The West Chicago Boulevard area is likely to experience increased commercial and residential development in the near future.

These favorable trends are counterbalanced, in large measure, however, by other factors. The increase in the assessed value of taxable property in the City continues to be constrained by the Headlee Amendment (which limits the annual increase in the State Equalized Value of real property) and the provisions of Proposal A (which limits increases in taxable property values to 5% or the rate of inflation, whichever is less). Taken together, these fiscal factors create a trend toward ever-tightening budgets under which the City must operate.

Finally, an increasing financial challenge for the City is the escalating costs for employee benefits, especially for medical insurance and from limited investment income in the employees retirement system. Together, these two issues impose increasing burdens on the City's fiscal structure and pose a possible peril to the long-term stability of City finances. Greater revenue growth or cost containment measures may be necessary to mitigate future stress on City finances.

Cash management policies and practices. The City is conservative in its approach to cash management. Generally, cash is deposited upon receipt in interest bearing cash management accounts. Cash from various funds may then be transferred into a governmental pool in accordance with State statutes to maximize investment earnings. Investment income is allocated to the various funds based upon their respective participation. Cash that is temporarily in excess of meeting the daily cash flow demands of the City is invested in certificates of deposit with maturities ranging from 30 to 90 days, unless matched to a specific cash flow requirement, where the maturity may be longer. This is in conformity with the City's investment policy to provide the highest return with the maximum security. Based on the advice of a professional money manager, Cemetery Care Permanent Fund cash is generally invested in U.S. government-backed securities and Pension Trust Fund cash is invested in corporate stocks and bonds, mutual funds, United States government-backed securities, and long-term certificates of deposit. These investments are consistent with the City's policy to minimize credit and market risk while maintaining a competitive yield on its portfolio. Protecting taxpayers against potential deficits is emphasized in the City's Retirement System Board investment strategy.

Risk management. Under a comprehensive plan of risk management, the City maintains property, liability, and workers compensation insurance coverage through commercial carriers and the Michigan Municipal League insurance pools. The City currently has no self-insurance programs.

Pension and other postemployment benefits. The City sponsors a single-employer defined benefit pension plan for its full-time employees. Each year, an independent actuary engaged by the employees retirement system calculates the amount of the annual contribution that the government must make to the pension plan to ensure that the plan will be able to fully meet its obligations to retired employees on a timely basis. As a matter of policy, the City fully funds each year's annual required contribution to the pension plan as determined by the actuary. Because of the City's conservative funding policy, the government had succeeded as of June 30, 2003 in funding 88.3 percent of the present value of the projected benefits earned by employees. The remaining unfunded amount is being systematically funded over 23 years as part of the annual required contribution calculated by the actuary.

The City also provides postretirement heath care benefits for retirees and their dependents. As of the end of the current fiscal year, there were 21 retired employees receiving these benefits, which are financed on an actuarial basis. GAAP do not require governments to report a liability in the financial statements in connection with an employer's obligation to provide these benefits.

Additional information on the City's retirement system and postemployment benefits can be found in Note IV.C in the notes to the financial statements.

### Awards and Acknowledgements

The Government Finance Officers Association (GFOA) of the United States and Canada awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Tecumseh for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2003. This was the seventh consecutive year that the government has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the City of Tecumseh. We would like to express our appreciation to all members of the departments who assisted and contributed to the preparation of this report. Credit also must be given to the mayor and the governing council for their unfailing support for maintaining the highest standards of professionalism in the management of the City of Tecumseh's finances.

Respectfully submitted,

tunam wah

Kevin M. Welch City Manager

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# City of Tecumseh, Michigan

For its Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2003

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

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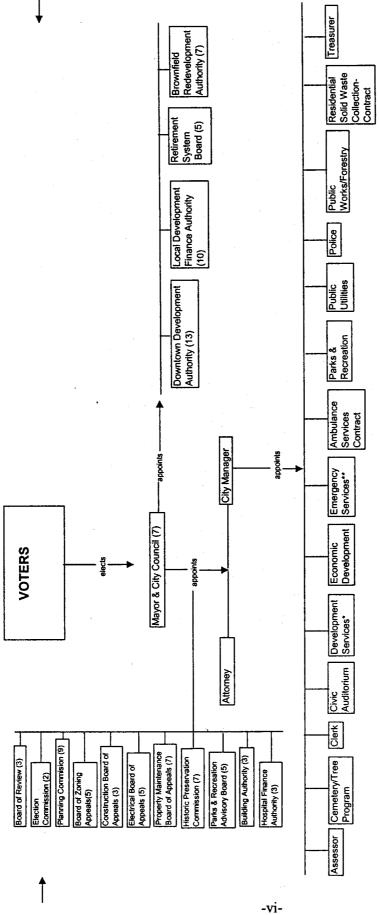
SEAT

OWEARD

President

**Executive Director** 

# CITY OF TECUMSEH ORGANIZATION Citizens/Taxpayers/Residents



\*Building, Electrical, and Mechanical Permits, Zoning Administration, Code Enforcement & Soil Erosion

\*\*Fire, Rescue & Hazardous Materials

Cultural, Traditional, Economics, Financial, Legal, Political, & Social Parameters and Values

### CITY OF TECUMSEH, MICHIGAN List of Elected and Appointed Officials

For the Fiscal Year Ended June 30, 2004

### **Elected Officials**

Mayor Pro Tem
Council Member

### **Appointed Officials**

Manager Kevin M. Welch Assessor Amanda Lacelle **Cemetery Supervisor** Dan Righter Clerk Laura Caterina Civic Auditorium Executive Director Robert Steele **Development Services Director Bradley Raymond** Public Works Director Steven Johnston **Emergency Services Chief** Joseph C. Tuckey Parks & Recreation Director Pat Paul Sorise Police Chief Macklin Haun **Public Utilities Director** John W. Curth Treasurer Dianne M. Sackett **Economic Development Director** Paula Holtz

# FINANCIAL SECTION

An Independent Member of Baker Tilly International

### <u>INDEPENDENT AUDITORS' REPORT</u>

August 11, 2004

The Honorable Mayor and Members of the City Council City of Tecumseh Lenawee County, Michigan

We have audited the accompanying financial statements of the governmental activities, the businesstype activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the CITY OF TECUMSEH, MICHIGAN, as of and for the year ended June 30, 2004, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Tecumseh, Michigan, as of June 30, 2004, and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparisons for the general fund and each major special revenue fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis on pages 3-14 and the employees retirement system information on page 54 are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Tecumseh's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly presented, in all material respects, in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Rehmann Loham

## MANAGEMENT'S DISCUSSION and ANALYSIS

### Management's Discussion and Analysis

As management of the *City of Tecumseh*, *Michigan*, we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2004. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-iv of this report.

### Financial Highlights

- The assets of the City exceeded its liabilities at the close of the most recent fiscal year by \$30,947,865 (net assets). Of this amount, \$2,815,459 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets increased by \$2,238,644.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$4,390,483, an increase of \$389,561 in comparison with the prior year. Approximately 61 percent of this total amount, or \$2,186,531, is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$1,073,024 or 25 percent of total general fund expenditures.
- The City's total bonded debt decreased by \$355,000 during the current fiscal year; no new debt was issued.

### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government, public safety, public works, parks and recreation, community development and operation of the civic auditorium. The business-type activities of the City include water and sanitary sewer operations.

The government-wide financial statements include not only the City itself (known as the *primary government*), but also a legally separate authority – the Downtown Development Authority – for which the City is financially accountable. Financial information for this *component unit* is reported separately from the financial information presented for the primary government itself. The City of Tecumseh Building Authority, although also legally separate, functions for all practical purposes as a department of the City, and therefore has been included as an integral part of the primary government.

The government-wide financial statements can be found on pages 15-17 of this report.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains 13 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general, major street and trunkline, local street, civic auditorium and civic auditorium trust funds, each of which are considered to be major funds. Data from the other eight governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 18-26 of this report.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its wastewater and water operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses an internal service fund to account for its public works and general maintenance equipment. Because this service predominantly benefits governmental rather than business-type functions, it has been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the wastewater and water operations, both of which are considered to be major funds of the City.

The basic proprietary fund financial statements can be found on pages 27-31 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 32-33 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 34-53 of this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. This is limited to a schedule concerning the City's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found on page 54 of this report.

The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information. Combining and individual fund statements and schedules can be found on pages 55-67 of this report.

### Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the City of Tecumseh, assets exceeded liabilities by \$30,947,865 at the close of the most recent fiscal year.

By far the largest portion of the City's net assets (80 percent) reflects its investment in capital assets (e.g., land, buildings, vehicles, equipment and infrastructure), less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

### City of Tecumseh's Net Assets

	Governmen	ıtal activities	Busin	ess-type activities	Total			
	2004	2003	2004	2003	2004	2003		
Current and other assets Capital assets	\$ 4,981,080 15,156,425	\$ 4,655,842 13,769,665	\$ 2,061 10,506	· + -,, · · · ·	\$ 7,042,216 25,662,963	\$ 6,907,286 24,042,765		
Total assets	20,137,505	18,425,507	12,567	,674 12,524,544	32,705,179	30,950,051		
Long-term liabilities outstanding Other liabilities	1,002,486 322,440	1,400,604 359,772		,974 421,651 ,414 58,803	1,381,460 375,854	1,822,255 418,575		
Total liabilities Net assets:	1,324,926	1,760,376	432	,388 480,454	1,757,314	2,240,830		
Invested in capital assets, net of related debt Restricted Unrestricted	14,575,225 3,214,150 1,023,204	12,828,065 3,283,400 553,666	10,276 66, 1,792	493 66,493	24,851,763 3,280,643 2,815,459	22,821,165 3,349,893 2,538,163		
Total net assets	\$ 18,812,579	\$ 16,665,131	\$ 12,135,	286 \$ 12,044,090	\$ 30,947,865	\$ 28,709,221		

An additional portion of the City's net assets (11 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (9 percent or \$2,815,459) may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the City is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

The government's net assets increased by \$2,238,644 during the current fiscal year. Generally, this reflects the degree to which ongoing revenues exceeded ongoing expenses.

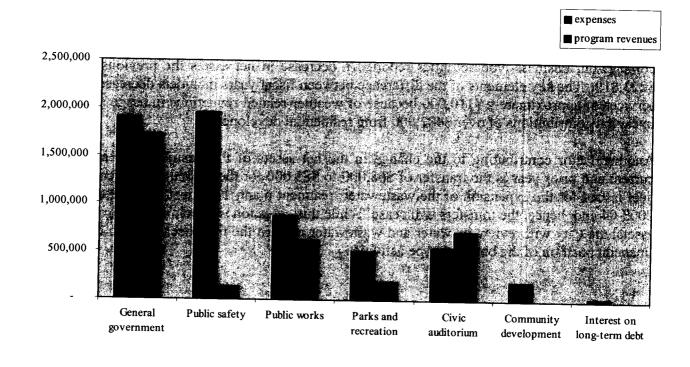
### City of Tecumseh's Changes in Net Assets

	Governmental activities				Business-type activities				Total			
	20	04		2003		2004 2003		2003	2004			2003
Revenue:												
Program revenue:												
Charges for services	\$ 7	706,443	\$	623,053	\$	1,166,694	\$	1,276,465	\$	1,873,137	\$	1,899,518
Operating grants and contributions	1,2	297,695		711,872		•		•		1,297,695		711,872
Capital grants and contributions	1,4	115,418		482,508		658,979		176,250		2,074,397		658,758
General revenue:												
Property taxes	3,7	30,787		3,578,655		-		-		3,730,787		3,578,655
Grants and contributions not												
restricted to specific programs	ģ	000,596		930,877		-		-		900,596		930,877
Other		42,173		67,831		14,356		25,729		56,529		93,560
Total revenue	8,0	93,112		6,394,796		1,840,029		1,478,444		9,933,141		7,873,240
Expenses:												
General government	1.9	02,129		1,968,749		_				1,902,129		1,968,749
Public safety	•	59,801		2,026,623		_		-		1,959,801		2,026,623
Public works	-	79,861		968,094				_		879,861		968,094
Parks and recreation		09,510		532,872		-		-		509,510		532,872
Civic auditorium		54,277		506,451		-		-		554,277		506,451
Community development		200,407		169,014		-		-		200,407		169,014
Interest on long-term debt		32,422		55,084		-		-		32,422		55,084
Wastewater		-				1,063,244		1,026,630		1,063,244		1,026,630
Water		-		-		617,593		590,288		617,593		590,288
Total expenses	6,0	38,407		6,226,887		1,680,837		1,616,918		7,719,244		7,843,805
Increase in net assets before transfers												
and contributions to permanent funds	2.0	54,705		167,909		159,192		(138,474)		2,213,897		29,435
Contributions to permanent funds	-,	24,747		19,213		-		(100,,		24,747		19,213
Transfers		67,996		85,345		(67,996)		(85,345)		,		
Increase (decrease) in net assets	2.1	47,448		272,467		91,196		(223,819)		2,238,644		48,648
Net assets - beginning of year	-	65,131		16,392,664		12,044,090		12,267,909		28,709,221		28,660,573
Net assets - end of year	\$ 18,8	312,579	<u>\$</u>	16,665,131	<u>\$</u>	12,135,286	<u>\$</u>	12,044,090	<u>\$</u>	30,947,865	<u>\$</u>	28,709,221

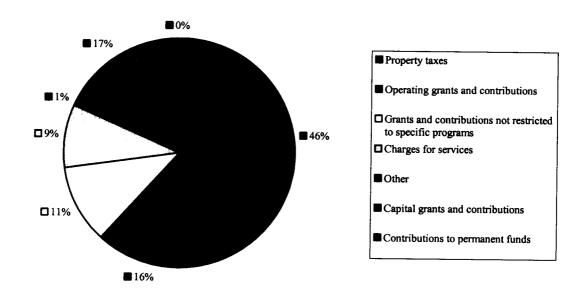
Governmental activities. Governmental activities increased the City's net assets by \$2,147,448, accounting for 96 percent of the total growth in the net assets of the City; by comparison, the prior year increase in governmental activities net assets was \$272,467 or almost \$1.9 million different. Key elements of this change include:

- An increase in property taxes of approximately \$152,000 (4.3 percent) during the year. Most
  of this increase was the product of increased taxable values and residential growth.
- Operating grants and contributions increased by over \$573,000, due primarily to a one-time donation to the Civic Auditorium.
- Capital grants and contributions increased by nearly \$933,000 because of residential developer contributions of infrastructure.
- An overall decrease in expenses of roughly \$188,000 (3.0 percent), which generally reflects
  cost control measures balanced against salary increases, increased employee benefits costs,
  inflation and certain spending initiatives.

### **Expenses and Program Revenues - Governmental Activities**



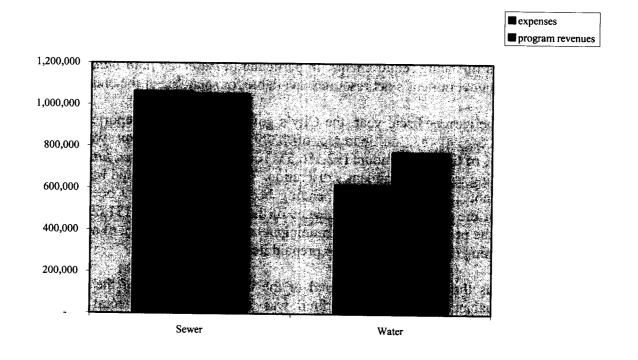
### **Revenues by Source - Governmental Activities**



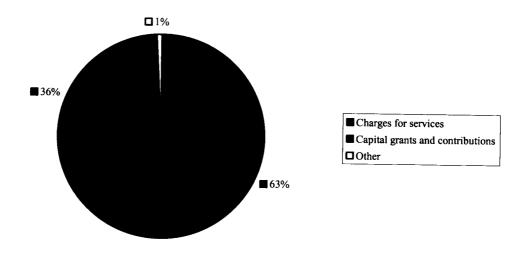
Business-type activities. Business-type activities increased the City's net assets by \$91,196. By comparison, business-type activities reported a decrease in net assets the previous fiscal year of \$223,819. The key elements of the difference between fiscal years include a decrease in charges for services of approximately \$110,000 because of weather-related reductions in usage and an increase in capital contributions of over \$482,000 from residential developers.

Another factor contributing to the change in the net assets of the business-type activities in the current and prior year is the transfer of \$68,000 to \$85,000 for the retirement of general obligation debt issued for the expansion of the wastewater treatment plant. That debt was retired during fiscal 2003-04 and, hence, the transfers will cease. While this cessation will help reduce the outflow of net assets, the City will review its water and wastewater rates in the next fiscal year to ensure a strong financial position of the business-type activities.

### **Expenses and Program Revenues - Business-type Activities**



### Revenues by Source - Business-type Activities



### Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$4,390,483, an increase of \$389,561 in comparison with the prior year. Approximately 50% of this total amount (\$2,186,531) constitutes unreserved fund balance, which is available for spending at the government's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has already been committed to: a) generate income for the support and maintenance of the civic auditorium (\$1,694,364), b) generate income to pay for the perpetual care of the municipal cemetery (\$432,975), c) acquire public safety equipment and training (\$64,138), and d) for prepaid items (\$12,475).

The general fund is the chief operating fund of the City. At the end of the current fiscal year, unreserved fund balance of the general fund was \$1,073,024, while total fund balance was \$1,137,162. As a measure of the general fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents 25 percent of total general fund expenditures.

The fund balance of the City's general fund increased by \$448,394 during the current fiscal year. This is primarily attributable to decreased spending (i.e., actual expenditures were more than \$460,000 less than the amended budget) and revenues slightly higher than estimated.

The major street and trunkline fund has a total fund balance of \$40,395, which increased by \$20,308 during the year.

The local street fund had a decrease in fund balance for the current year of \$131,372, resulting in a fund balance of \$56,234. This use of fund balance was planned to finance various public works projects.

The civic auditorium fund has a total fund balance of \$772,091, which decreased by \$294,576 during the year. The decrease is primarily attributable to the construction of a storage building for approximately \$78,000 and an ongoing situation where expenditures continue to outpace revenues.

The civic auditorium trust fund (a permanent fund) has a fund balance of \$1,694,364, which is entirely reserved to generate future income for operations of the civic auditorium. The fund had investment earnings during the year of approximately \$4,108, received a contribution of \$500,000, and transferred \$55,934 to the civic auditorium. By the terms of the trust agreement that provided the original contributions of \$1,500,000 from the Herrick Foundation, any investment earnings not expended during the current year must be added to the principal balance.

**Proprietary funds**. The City's proprietary funds provide the same type of information found in the government wide financial statements, but in more detail.

Unrestricted net assets of the wastewater and water funds at the end of the year amounted to \$859,566 and \$942,029, respectively. The wastewater fund had a decrease in net assets for the year of \$70,719, whereas the water fund had an increase of \$168,522. Other factors concerning the finances of these two funds have already been addressed in the discussion of the City's business-type activities.

### General Fund Budgetary Highlights

Differences between the original and final amended budgets for expenditures were relatively minor, except for a \$272,000 increase under general government capital outlay for potential projects and a \$133,000 increase under parks and recreation for park development projects.

During the year, general fund budgetary estimates for revenues, expenditures and other financing sources were less than actual, resulting in a favorable change in fund balance that exceeded the final amended budget amount by approximately \$496,000.

### **Capital Asset and Debt Administration**

Capital assets. The City's investment in capital assets for its governmental and business type activities as of June 30, 2004, amounted to \$25,662,963 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment, park facilities, roads, highways, and bridges. The total increase in the City's investment in capital assets for the current fiscal year was 6.7 percent (a 10.1 percent increase for governmental activities and a 2.3 percent increase for business-type activities).

Major capital asset events during the current fiscal year included the following:

- A variety of street construction projects at a combined cost of \$310,876.
- Capital contributions of infrastructure, wastewater and water systems by local residential developers totaling \$1,036,294.
- Completed construction on new downtown parking lots in the amount of \$746,089.

### City of Tecumseh's Capital Assets

(net of depreciation)

	Governmen	tal activities	Business-typ	e activities	Total			
	2004	2003	2004	2003	2004	2003		
Land	\$ 2,613,273	\$ 2,613,273	\$ -	\$ -	\$ 2,613,273	\$ 2,613,273		
Land improvements	1,061,781	-			1,061,781	-		
Buildings and systems	3,800,723	3,888,485	10,400,126	10,202,139	14,200,849	14,090,624		
Vehicles	354,738	399,929	-	-	354,738	399,929		
Equipment	1,508,365	1,432,389	106,412	70,961	1,614,777	1,503,350		
Infrastructure	5,817,545	5,095,671	-	-	5,817,545	5,095,671		
Construction in progress		339,918	-	-	-	339,918		
Total	\$15,156,425	\$13,769,665	\$ 10,506,538	\$10,273,100	\$ 25,662,963	\$ 24,042,765		

Additional information on the City's capital assets can be found in note III.C on pages 44-45 of this report.

Long-term debt. At the end of the current fiscal year, the City had total bonded debt outstanding of \$645,000. Of this amount, \$415,000 is comprised of debt backed by the full faith and credit of the government. The remainder of the City's debt represents bonds secured solely by specified revenue sources (i.e., revenue bonds).

### City of Tecumseh's Outstanding Debt General Obligation and Revenue Bonds

		Governmental activities			Business-type activities				Total									
	_	2004 2003		2003		2003		2003		2003		2004	2003		2004		2003	
General obligation bonds	\$	415,000	\$	720,000	\$	-	\$	-	\$	415,000	\$	720,000						
Revenue bonds		-		-		230,000		280,000		230,000		280,000						
Total	_\$_	415,000	_\$_	720,000	\$	230,000	_\$	280,000	_\$_	645,000	\$ 1	,000,000						

The City's total bonded debt decreased by \$355,000 (35.5 percent) during the current fiscal year, with no new debt issuances.

The City has a "A" rating from Standard & Poor's.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the City is \$23,858,020, which is significantly in excess of the City's outstanding general obligation debt.

Additional information on the City's long-term debt can be found in note III.F on pages 47-49 of this report.

### **Economic Factors and Next Year's Budgets and Rates**

The following factors were considered in preparing the City's budget for the 2004-05 fiscal year:

- The unemployment rate for the City is currently 6.6% percent, which is an increase from a rate of 5.9% percent a year ago. This compares favorably to the state's average unemployment rate of 7.1% percent and the national average rate of 6.0% percent.
- The occupancy rate of the government's central business district has remained at 98 percent for the past three years.
- Inflationary trends in the region compare favorably to national indices.

During the current fiscal year, unreserved fund balance in the general fund increased by \$496,372 to \$1,073,024. The City has appropriated \$1,742 of general fund unreserved fund balance for spending in the 2004-05 fiscal year budget.

### **Requests for Information**

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the City Treasurer, 309 East Chicago Boulevard, Tecumseh, Michigan 49286.

## BASIC FINANCIAL STATEMENTS

### GOVERNMENT-WIDE FINANCIAL STATEMENTS

### CITY OF TECUMSEH, MICHIGAN Statement of Net Assets June 30, 2004

	Governmenta			Component
	Activities	Activities	Total	<u>Unit</u>
Assets				
Cash and cash equivalents	\$ 1,911,716	\$ 681,430	\$ 2,593,146	\$ 127,336
Investments	2,769,893	•	2,769,893	Ψ 127,330
Receivables	264,801	30,213	295,014	380
Internal balances	9,340	(9,340)		360
Prepaid items and other assets	12,475	2,474	14,949	-
Unamortized bond issuance costs	•	_,	14,545	50.024
Restricted cash	12,855	868,240	881,095	59,024
Restricted investments	,	488,119	488,119	•
Capital assets not being depreciated	2,613,273	400,117	2,613,273	56,000
Capital assets being depreciated, net	12,543,152	10,506,538		56,000
	12,343,132	10,500,558	23,049,690	
Total assets	20,137,505	12,567,674	32,705,179	242,740
Liabilities				
Accounts payable and accrued expenses	215 000	50.404	244.	_
Accrued interest payable	315,928	50,424	366,352	95,345
Unamortized bond premium	6,512	2,990	9,502	6,013
Long-term liabilities:	-	-	•	13,843
Due within one year	442,198	104,424	546,622	65,000
Due in more than one year	560,288	274,550	834,838	1,480,000
Total liabilities	1,324,926	432,388	1,757,314	1,660,201
Net Assets				
Invested in capital assets, net of related debt Restricted for:	14,575,225	10,276,538	24,851,763	56,000
Civic auditorium:				
Operations	772,091	-	772,091	-
Endowment - nonexpendable	1,694,364	•	1,694,364	-
Debt service	61,460	66,493	127,953	2,258
Capital projects	92,493	-	92,493	29,508
Perpetual care - nonexpendable	432,975	-	432,975	-
Other purposes	160,767	•	160,767	-
Unrestricted (deficit)	1,023,204	1,792,255	2,815,459	(1,505,227)
Total net assets (deficit)	\$ 18,812,579	\$ 12,135,286	\$ 30,947,865	\$ (1,417,461)

The accompanying notes are an integral part of these financial statements.

### CITY OF TECUMSEH, MICHIGAN

# Statement of Activities For the Year Ended June 30, 2004

			Operating	Capital	
		Charges	<b>Grants and</b>	<b>Grants and</b>	Net (Expense)
Functions / Programs	Expenses	for Services	Contributions	Contributions	Revenue
Primary government					
Governmental activities:					
General government	\$ 1,902,129	\$ 422,343	\$ -	\$ 1,300,012	\$ (179,774)
Public safety	1,959,801	94,445	43,886	1,600	(1,819,870)
Public works	879,861	· -	630,338	•	(249,523)
Parks and recreation	509,510	88,576	· -	113,806	(307,128)
Civic auditorium	554,277	101,079	623,471	•	170,273
Community development	200,407	•	•	-	(200,407)
Interest on long-term debt	32,422	-	-	-	(32,422)
Total governmental activities	6,038,407	706,443	1,297,695	1,415,418	(2,618,851)
Business-type activities:					
Wastewater	1,063,244	673,296	-	377,831	(12,117)
Water	617,593	493,398	_	281,148	156,953
Total business-type activities	1,680,837	1,166,694		658,979	144,836
Total primary government	\$ 7,719,244	\$ 1,873,137	\$ 1,297,695	\$ 2,074,397	\$ (2,474,015)
Component unit					
Community development	\$ 791,787	\$ -	\$ -	\$ -	\$ (791,787)
Interest on long-term debt	74,072	•		-	(74,072)
Total component unit	\$ 865,859	\$ -	\$ -	\$ -	\$ (865,859)

continued...

### CITY OF TECUMSEH, MICHIGAN Statement of Activities (Concluded) For the Year Ended June 30, 2004

<u></u>							
_		Governmental Activities		mary Governm Business-type Activities	Total	Component Unit	
	Changes in net assets						
_	Net (expense) revenue	\$ (2,618,85)	<u>1)</u>	\$ 144,836	\$ (2,474,015)	\$ (865,859)	
	General revenues:						
-	Property taxes	3,730,787	7	-	3,730,787	200,191	
	Grants and contributions not				-,,·	200,171	
	restricted to specific programs	900,596	5	-	900,596	-	
	Unrestricted investment earnings	19,223	3	14,356	33,579	2,969	
	Gain on sale of capital assets	22,950	)	-	22,950	•	
_	Contributions to permanent funds	24,747	7	-	24,747	-	
	Transfers - internal activities	67,996	<u> </u>	(67,996)			
	Total general revenues, contributions						
	and transfers	4,766,299	<u> </u>	(53,640)	4,712,659	203,160	
	Change in net assets	2,147,448	3	91,196	2,238,644	(662,699)	
Ē	Net assets (deficit), beginning of year	16,665,131		12,044,090	28,709,221	(754,762)	
	Net assets (deficit), end of year	\$ 18,812,579	_ =	\$ 12,135,286	\$ 30,947,865	\$(1,417,461)	

The accompanying notes are an integral part of these financial statements.

### **FUND FINANCIAL STATEMENTS**

# CITY OF TECUMSEH, MICHIGAN Balance Sheet Governmental Funds June 30, 2004

-		General	Major Street and Trunkline	Local Street	Civic Auditorium	Civic Auditorium Trust	Other Governmental Funds	Total Governmental Funds
_	<u>ASSETS</u>							
	Assets							
	Cash and cash equivalents	\$ 1,072,060	\$ 90,521	\$ 49,023	\$ 101,045	\$ 86,061	\$ 214,329	\$ 1,613,039
	Investments		•		698,399	1,593,153	478,341	2,769,893
	Accounts receivable	109,156	35,908	12,903	-	-,,	50	158,017
	Special assessments receivable	88,831	•	· •		-	-	88,831
	Accrued interest receivable	•	-	-	2,373	15,150	_	17,523
	Prepaid items	-	-	-	12,475	-	_	12,475
	Restricted cash		-		12,855	-		12,855
-	TOTAL ASSETS	\$ 1,270,047	\$ 126,429	\$ 61,926	\$ 827,147	\$1,694,364	\$ 692,720	\$ 4,672,633
_	LIABILITIES AND FUND BALANCE	<u>S</u>						
	Liabilities							
	Accounts payable / accrued liabilities	\$ 132,885	\$ 86,034	\$ 5,692	\$ 55,056	<u> </u>	\$ 2,483	\$ 282,150
	Fund balances: Reserved for:							
	Civic auditorium	•	-	•	-	1,694,364	•	1,694,364
_	Perpetual care	-	-	-	-	•	432,975	432,975
	Public safety equipment and training	64,138	-	-	-	-	•	64,138
	Prepaid items	-	-	-	12,475	_	-	12,475
	Unreserved:							,
	Designated for subsequent year	1,742	2,446	-	-	-	-	4,188
	Undesignated	1,071,282	37,949	56,234	759,616	-	-	1,925,081
,	Designated for subsequent year -							,,
	special revenue fund	-	-	-	•	-	19,064	19,064
	Undesignated, reported in nonmajor:							•
	Special revenue funds	•	-	-	•	-	14,164	14,164
	Debt service funds	-	-	-	-	-	61,460	61,460
	Capital projects funds	-	-	-	-	-	92,493	92,493
	Permanent fund	-					70,081	70,081
ř	Total fund balances	1,137,162	40,395	56,234	772,091	1,694,364	690,237	4,390,483
_	TOTAL LIABILITIES AND FUND BALANCES	\$ 1,270,047	\$ 126,429	\$ 61,926	\$ 827,147	\$1,694,364	\$ 692,720	\$ 4,672,633

The accompanying notes are an integral part of these financial statements.

### CITY OF TECUMSEH, MICHIGAN

### Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets June 30, 2004

Fund balances - total governmental funds	\$ 4,390,483
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
Add - capital assets	19,971,802
Deduct - accumulated depreciation	(5,499,405)
An internal service fund is used by management to charge the costs of certain equipment usage to individual governmental funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets.	
Add - net assets of governmental activities accounted for in the internal service fund	958,697
Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds.	
Deduct - bonds payable	(581,200)
Deduct - accrued interest on bonds payable	(6,512)
Deduct - compensated absences and other long-term liabilities	(421,286)
Net assets of governmental activities	\$ 18,812,579

The accompanying notes are an integral part of these financial statements.

# CITY OF TECUMSEH, MICHIGAN Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2004

	Personal	General	Major Street and Trunkline	Local Street	Civic Auditorium	Civic Auditorium Trust	Other Governmental Funds	Total Governmental Funds
_	Revenues		_	_				
	Taxes and special assessments	\$ 3,478,190	<b>s</b> -	\$ -	\$ -	\$ -	\$ 252,597	\$ 3,730,787
	Licenses and permits Intergovernmental	194,289	-	•	•	-	-	194,289
	•	914,333	446,566	156,998	-	-	25,646	1,543,543
	Charges for services Fines and forfeits	354,148	-	-	132,079	-	24,747	510,974
_		40,445	•	-	-	-	-	40,445
	Investment earnings	27,108	688	398	53,939	4,108	(9,597)	76,644
	Contributions	113,417	•	-	34,424	500,000	-	647,841
-	Other revenues	34,138	-					34,138
	Total revenues	5,156,068	447,254	157,396	220,442	504,108	293,393	6,778,661
	Expenditures							
	Current:							
	General government	1,848,328	<del>.</del>	_	-		_	1,848,328
	Public safety	1,871,376	_	-			_	1,871,376
	Public works	-	716,946	340,268	-		_	1,057,214
-	Parks and recreation	542,412	-	´ <b>-</b>	-	_	_	542,412
	Civic auditorium	-	-	_	570,952	-	_	570,952
	Community development	-	•	_			170,177	170,177
	Debt service:						170,177	170,177
-	Principal	55,400	-	_	-	_	305,000	360,400
	Interest and fiscal charges	9,435	-	-	_	_	26,802	36,237
	Total expenditures	4,326,951	716,946	340,268	570,952		501,979	6,457,096
	Revenues over (under) expenditures	829,117	(269,692)	(182,872)	(350,510)	504,108	(208,586)	321,565
	Other financing sources (uses)							
	Transfers in	125,027	290,000	51,500	55,934	_	232,246	754,707
	Transfers out	(505,750)		-	33,754	(55,934)	(125,027)	
•	Total other financing sources (uses)	(380,723)	290,000	51,500	55,934	(55,934)	107,219	<u>(686,711)</u> 67,996
_	Net changes in fund balances	448,394	20,308	(131,372)	(294,576)	448,174	(101,367)	389,561
	Fund balances, beginning of year	688,768	20,087	187,606	1,066,667	1,246,190	791,604	4,000,922
	Fund balances, end of year	\$ 1,137,162	\$ 40,395	\$ 56,234	\$ 772,091	\$ 1,694,364	\$ 690,237	\$ 4,390,483

# Reconciliation of the Statement of Revenues, Expenditures and Change in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2004

Net change in fund balances - total governmental funds	\$ 389,561
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Add - capital outlay  Deduct - depreciation expense	1,863,054 (495,686)
Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	
Add - principal payments on long-term liabilities	360,400
An internal service fund is used by management to charge the costs of certain equipment usage to individual governmental funds. The net revenue (expense) attributable to those funds is reported with governmental activities.	
Add - interest revenue from governmental internal service fund	1,620
Add - net gain on disposal of capital assets in governmental internal service fund	22,950
Deduct - net operating loss from governmental activities in internal service fund	(35,984)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.	
Add - decrease in accrued interest payable on bonds	3,815
Add - decrease in the accrual for compensated absences	 37,718
Change in net assets of governmental activities	\$ 2,147,448

# Statement of Revenues, Expenditures and Changes

# in Fund Balance - Budget and Actual

# General Fund

For	the	Year	Ended	June	30, 2004	

_		Budgeted Amounts			Actual Over (Under)
		Original	Final	Actual	Final Budget
_	Revenues				
	Taxes and special assessments	\$ 3,508,863	\$ 3,475,030	\$ 3,478,190	\$ 3,160
	Licenses and permits	169,150	206,132	194,289	(11,843)
-	Intergovernmental	968,110	898,359	914,333	15,974
	Charges for services	336,749	335,783	354,148	18,365
	Fines and forfeits	36,250	41,300	40,445	(855)
980	Investment earnings	41,900	24,725	27,108	2,383
	Contributions	-	118,367	113,417	(4,950)
_	Other revenues	20,900	19,782	34,138	14,356
ē.	Total revenues	5,081,922	5,119,478	5,156,068	36,590
_	Expenditures				
	General government:				
	Salaries and wages	455,041	460,996	458,605	(2,391)
	Fringe benefits	224,428	185,955	186,794	839
1	Office expenditures	126,600	114,300	111,274	(3,026)
	Contractual services	701,524	659,697	662,469	2,772
	Insurance	68,391	66,361	71,361	5,000
a constant	Street lighting	86,000	86,000	87,881	1,881
	Cemetery	226,360	243,156	207,779	(35,377)
	Other expenditures	48,800	50,300	35,987	(14,313)
· ·	Capital outlay	44,963	317,368	40,794	(276,574)
	Less: reimbursements	(18,616)	(14,616)	(14,616)	
The same of the sa	Total general government	1,963,491	2,169,517	1,848,328	(321,189)
	Public safety:				
<u></u>	Police	1,424,882	1,409,386	1,388,978	(20,408)
	Fire	495,756	494,823	482,398	(12,425)
-	Total public safety	1,920,638	1,904,209	1,871,376	(32,833)
	Public works:				
<del>, -</del>	Sidewalks	2,000	2,000	-	(2,000)

# Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (Concluded) General Fund

#### For the Year Ended June 30, 2004

·				Actual
	Budgeted	Amounts		Over (Under)
	Original	Final	Actual	Final Budget
Expenditures (Concluded)				
Parks and recreation:				
Parks Division	\$ 114,019	\$ 260,172	\$ 193,850	\$ (66,322)
Administrative Division	196,718	185,824	176,928	(8,896)
Recreation Division	173,319	171,968	151,080	(20,888)
Community Center Division	23,428	22,878	20,554	(2,324)
Total parks and recreation	507,484	640,842	542,412	(98,430)
Debt service:				
Principal	64,036	62,836	55,400	(7,436)
Interest and fiscal charges	9,436	9,436	9,435	(1)
	73,472	72,272	64,835	(7,437)
Total expenditures	4,467,085	4,788,840	4,326,951	(461,889)
Revenues over expenditures	614,837	330,638	829,117	498,479
Other financing sources (uses)				
Transfers in	45,000	125,027	125,027	-
Transfers out	(781,500)	(503,750)	(505,750)	(2,000)
Proceeds from sale of capital assets	80,027	-	-	-
Total other financing (uses)	(656,473)	(378,723)	(380,723)	(2,000)
Net changes in fund balance	(41,636)	(48,085)	448,394	496,479
Fund balance, beginning of year	464,766	688,768	688,768	
Fund balance, end of year	\$ 423,130	\$ 640,683	\$ 1,137,162	\$ 496,479

# CITY OF TECUMSEH, MICHIGAN Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Major Street and Trunkline Fund For the Year Ended June 30, 2004

	Budgeted	Amounts		Actual Over (Under)
	Original	Final	Actual	Final Budget
Revenues		•		
Intergovernmental - state	\$ 429,519	\$ 429,519	\$ 446,566	\$ 17,047
Investment earnings	1,800	600	688	88
Total revenues	431,319	430,119	447,254	17,135
Expenditures				
Public Works:				
Street construction	461,691	224,116	248,398	24,282
Routine maintenance	392,463	377,728	352,319	(25,409)
Routine maintenance - bridges	2,164	558	552,519	(553)
Traffic services	15,000	12,000	12,574	574
Winter maintenance	38,305	38,305	31,579	(6,726)
Administration	63,232	64,568	61,984	(2,584)
Trunkline maintenance	19,550	19,550	10,087	(9,463)
Total expenditures	992,405	736,825	716,946	(19,879)
Revenues (under) expenditures	(561,086)	(306,706)	(269,692)	37,014
Other financing sources				
Transfers in	526,250	290,000	290,000	<b>6</b>
Net changes in fund balance	(34,836)	(16,706)	20,308	37,014
Fund balance, beginning of year	36,567	20,087	20,087	
Fund balance, end of year	\$ 1,731	\$ 3,381	\$ 40,395	\$ 37,014

# CITY OF TECUMSEH, MICHIGAN Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

#### Local Street Fund For the Year Ended June 30, 2004

		lgeted Am			Ove	Actual r (Under)
	Origin	nal	Final	 Actual	Fina	al Budget
Revenues						
Intergovernmental - state	<b>\$</b> 153	,813 \$	153,813	\$ 156,998	\$	3,185
Investment earnings		500	500	 398		(102)
Total revenues	154	,313	154,313	157,396		3,083
Expenditures						
Public Works:						
Street construction	100	,436	89,173	62,478		(26,695)
Routine maintenance	246	5,723	243,100	227,816		(15,284)
Winter maintenance	28	3,783	28,783	19,573		(9,210)
Administration	31	,134	31,286	 30,401		(885)
Total expenditures	407	,076	392,342	 340,268		(52,074)
Revenues (under) expenditures	(252	2,763)	(238,029)	(182,872)		55,157
Other financing sources						
Transfers in	78	3,250	51,500	 51,500		-
Net changes in fund balance	(174	,513)	(186,529)	(131,372)		55,157
Fund balance, beginning of year	176	5,963	187,606	 187,606		-
Fund balance, end of year	<b>\$</b> 2	2,450 \$	1,077	\$ 56,234	\$	55,157

# CITY OF TECUMSEH, MICHIGAN Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Civic Auditorium

For the Year Ended June 30, 2004

	Br	ıdøeted	Amounts			Ω.	Actual ver (Under)
	Origi		Final	-	Actual		nal Budget
Revenues							
Charges for services	\$ 14	1,700	\$ 141,700	\$	132,079	\$	(9,621)
Investment earnings	•	2,100	112,100	•	53,939	Ψ	(58,161)
Contributions		2,500	72,500		34,424		(38,076)
Total revenues	32	6,300	326,300		220,442		(105,858)
Expenditures							
Civic auditorium:							
Salaries and wages	14	7,274	147,274		153,963		6,689
Fringe benefits		7,348	57,348		55,866		(1,482)
Office expenditures	19	9,250	19,250		27,547		8,297
Contractual services	90	0,000	90,000		144,012		54,012
Repair and maintenance	114	4,500	114,500		117,750		3,250
Utilities	28	8,000	28,000		36,381		8,381
Other expenditures	30	6,600	36,600		35,433		(1,167)
Total expenditures	492	2,972	492,972		570,952		77,980
Revenues under expenditures	(166	5,672)	(166,672)		(350,510)		(183,838)
Other financing sources							
Transfers in	20	0,000	20,000		55,934		35,934
Net changes in fund balance	(146	5,672)	(146,672)		(294,576)		(147,904)
Fund balance, beginning of year	900	<u>,495</u>	1,066,667		1,066,667		-
Fund balance, end of year	\$ 753	3,823	\$ 919,995	\$	772,091	_\$	(147,904)

# Statement of Net Assets Proprietary Funds June 30, 2004

	Business-typ	e Activities - En	terprise Funds	Governmental Activities
	Wastowator	Water	Total	Internal
Assets	Wastewater	Water	<u>Total</u>	Service Fund
Current assets:				
Cash and cash equivalents	\$ 288,063	\$ 393,367	\$ 681,430	¢ 200 /77
Accounts receivable	Ψ 200,005	30,213	30,213	\$ 298,677
Total current assets	288,063	423,580	711,643	200 107
	200,003	425,500	711,043	299,107
Noncurrent assets:				
Restricted cash and cash equivalents	711,138	157,102	868,240	_
Restricted investments	-	488,119	488,119	_
Property and equipment - net	8,642,356	1,864,182	10,506,538	684,028
Other assets - unamortized discount	-	2,474	2,474	004,028
Total noncurrent assets	9,353,494	2,511,877	11,865,371	684,028
			11,000,071	004,020
Total assets	9,641,557	2,935,457	12,577,014	983,135
Liabilities				
Current liabilities:				
Accounts payable and accrued liabilities	31,462	18,962	50,424	33,778
Accrued interest payable	-	2,990	2,990	33,776
Accrued compensated absences, current portion	38,899	15,525	54,424	
Revenue bonds payable, current portion	-	50,000	50,000	-
Total current liabilities	70,361	87,477	157,838	33,778
Noncurrent liabilities:				
	60.074	24.25		
Accrued compensated absences, net of current portion Revenue bonds payable, net of current portion	69,274	25,276	94,550	-
Total noncurrent liabilities	- (0.074	180,000	180,000	-
Total honcurrent habilities	69,274	205,276	274,550	
Total liabilities	139,635	292,753	432,388	33,778
Net Assets				
	0.640.056	1 (2 1 1 2 2		
Invested in capital assets, net of related debt Restricted for bond reserve account	8,642,356	1,634,182	10,276,538	684,028
Restricted for bond reserve account	-	62,000	62,000	•
Unrestricted	950.566	4,493	4,493	-
Oillesu icted	859,566	942,029	1,801,595	265,329
Total net assets	\$ 9,501,922	\$ 2,642,704	12,144,626	\$ 949,357
Adjustment to reflect the consolidation of internal				
service fund activities related to enterprise funds			(9,340)	
Net assets of business-type activities on the government-				
wide statement of net assets			\$12,135,286	

#### CITY OF TECUMSEH, MICHIGAN Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For the Year Ended June 30, 2004

	B	usiness-typ	e Act	ivities - En	terprise F	unds		vernmental Activities
	Wa	stewater		Water	Te	otal		Internal rvice Fund
Operating revenues						7007		VICE Fulld
Charges for services	\$	759,993	_\$_	580,310	\$ 1,3	40,303	_\$_	287,626
Operating expenses								
Salaries and wages		357,707		224,805	5	82,512		49,639
Fringe benefits		165,080		109,159		74,239		15,567
Office expenses		7,786		3,970		11,756		15,507
Contractual services		43,852		4,448		48,300		_
Insurance		30,615		11,632		42,247		17,562
Supplies and materials		57,348		108,093		65,441		45,617
Utilities		109,970		38,199		48,169		8,260
Depreciation/amortization		253,402		59,852		13,254		190,140
Other expenses		35,232		38,789		74,021		3,432
Total operating expenses	1	,060,992		598,947	1,6	59,939	***	330,217
Operating income (loss)		(300,999)		(18,637)	(31	19,636)		(42,591)
Nonoperating revenues (expenses)								
Gain on sale of equipment								
Investment income		7 142		7014		-		22,950
Interest expense		7,142		7,214		14,356		1,620
interest expense		-		(14,291)	(]	14,291)		-
Total nonoperating revenues (expenses)	•	7,142		(7,077)		65		24,570
Income (loss) before transfers		(293,857)		(25,714)	(31	9,571)		(18,021)
Transfers out		(67,996)		-	(6	57,996)		-
Capital contributions	· · · · · ·	291,134		194,236	48	35,370		-
Change in net assets		(70,719)		168,522	9	7,803		(18,021)
Net assets, beginning of year	9	,572,641	2	2,474,182	12,04	6,823		967,378
Net assets, end of year	\$ 9	,501,922	\$ 2	2,642,704	\$ 12,14	4,626	\$	949,357

# CITY OF TECUMSEH, MICHIGAN Reconciliation of the Statement of Revenues, Expenses and Changes in Fund Net Assets of Enterprise Funds to the Statement of Activities For the Year Ended June 30, 2004

Change in net assets - all enterprise funds	\$ 97,803
An internal service fund is used by management to charge the costs of certain equipment usage to individual enterprise funds. The net revenue (expense) attributable to those funds is reported with business-type activities.	
Deduct - net operating gain from business-type activities in internal service fund	 (6,607)
Change in net assets of business-type activities	\$ 91,196

# Statement of Cash Flows Proprietary Funds For the Year Ended June 30, 2004

	Business-type	Governmental Activities		
	Wastewater	Water	Total	Internal Service Fund
Cash flows from operating activities				
Cash received from customers	\$ 792,527	\$ 550,365	\$ 1,342,892	\$ 10.077
Cash received from interfund services	Ψ 1,2,321	<b>4</b> 330,303	\$ 1,342,072	\$ 12,277 276,196
Cash payments to employees	(517,749)	(331,679)	(849,428)	(65,206)
Cash payments to suppliers for goods and services	(255,088)	(196,747)	(451,835)	(54,112)
Cash payments for interfund services	(14,602)	(28,242)	(42,844)	(54,112)
Net cash provided (used) by operating activities	5,088	(6,303)	(1,215)	169,155
Cash flows from non-capital financing activities				
Transfer to other fund	(67,996)		(67,996)	•
Cash flows from capital and related financing activities				
Purchase of capital assets	(30,702)	(30,000)	(60,702)	(209,532)
Bond principal payments	-	(50,000)	(50,000)	(20),552)
Bond interest payments	-	(14,935)	(14,935)	
Proceeds from sale of capital assets	-		-	22,950
Net cash (used) by capital and related				
financing activities	(30,702)	(94,935)	(125,637)	(186,582)
Cash flows from investing activities				
Proceeds from matured investments	•	484,627	484,627	-
Purchase of investments	-	(488,119)	(488,119)	-
Investment income	7,142	7,214	14,356	1,620
Net cash provided (used) by investing activities	7,142	3,722	10,864	1,620
Net increase (decrease) in cash and cash equivalents	(86,468)	(97,516)	(183,984)	(15,807)
Cash and cash equivalents, beginning of year	1,085,669	647,985	1,733,654	314,484
Cash and cash equivalents, end of year	\$ 999,201	\$ 550,469	\$ 1,549,670	\$ 298,677
Reconciliation to statement of net assets				
Cash and cash equivalents	\$ 288,063	\$ 393,367	\$ 681,430	\$ 298,677
Restricted cash and cash equivalents	711,138	157,102	868,240	

#### CITY OF TECUMSEH, MICHIGAN Statement of Cash Flows (Concluded) Proprietary Funds For the Year Ended June 30, 2004

	Business-type Activities - Enterprise Funds					Governmental Activities		
	w	Wastewater Water			<u>Total</u>			nternal vice Fund
Reconciliation of operating income (loss) to net cash provided by operating activities								
Operating income (loss)	\$	(300,999)	\$	(18,637)	\$	(319,636)	\$	(42,591)
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:								, ,
Depreciation/amortization		253,402		59,852		313,254		190,140
Changes in assets and liabilities:								
Accounts receivable		32,534		(29,945)		2,589		847
Accounts payable and accrued liabilities		15,113		(19,858)		(4,745)		20,759
Accrued compensated absences		5,038		2,285		7,323		-
Net cash provided (used) by operating activities		5,088		(6,303)	<u>\$</u>	(1,215)	\$	169,155
Non-Cash								
Capital contributions	<u>\$</u>	291,134	<u>\$</u>	194,236	<u>\$</u>	485,370	\$	-

## Statement of Fiduciary Net Assets Fiduciary Funds June 30, 2004

	E R Sys T	Agency Funds	
Assets	<u> </u>		
Cash and cash equivalents	\$	430,421	\$ 15,947
Investments:		•	,
Mutual funds		6,136,460	-
Corporate bonds		1,476,250	-
Corporate stocks		3,650,114	-
Accounts receivable		34,552	-
Delinquent taxes receivable		_	 348,010
Total assets		11,727,797	 363,957
Liabilities			
Accounts payable		-	\$ 92,073
Due to other governments		-	 271,884
Total liabilities	•	_	\$ 363,957
Net assets			
Held in trust for pension and postemployment			
healthcare benefits	\$	11,727,797	

# Statement of Changes in Fiduciary Net Assets

## Fiduciary Funds - Employees' Retirement System Pension Trust Fund For the Year Ended June 30, 2004

Additions		
Investment income:		
Net realized and unrealized appreciation		
in fair value of investments		\$ 949,386
Interest and dividends		410,936
Total investment income		1,360,322
Contributions:		
City of Tecumseh		456.022
Participants		456,833 148,193
Total contributions		605,026
		005,020
Total additions		1,965,348
Deductions		
Participant benefits:		
Pension		404,977
Health		25,378
Total participant benefits		430,355
Administrative expenses		20.221
Participant refunds		20,331 12,580
		12,300
Total deductions		463,266
Net additions (deductions) to net assets held in trust for benefits		
Employees' pension benefits	\$ 1,362,492	
Postemployment healthcare benefits	139,590	1,502,082
Net assets held in trust for benefits, beginning of year		10,225,715
Net assets held in trust for benefits, end of year		
Reserved for employees' pension benefits	11,188,387	
Reserved for employees' postemployment healthcare benefits	539,410	\$ 11,727,797

# NOTES to the FINANCIAL STATEMENTS

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# Notes to the Financial Statements

# **June 30, 2004**

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#### **Notes to the Financial Statements**

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

The City of Tecumseh, Michigan is a municipal corporation governed by a seven-member council and administered by an appointed City manager. The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government. The blended and discretely presented component units have June 30 year ends.

Blended component unit. The Building Authority is governed by a three member board appointed by the City Council. Its sole function is to oversee the financing and construction, if any, of the City's public buildings; therefore, it is reported as if it were part of the primary government. Currently, there are no such capital projects in process and, therefore, there are no Building Authority funds or activities reported herein.

Discretely presented component units. The Tecumseh Downtown Development Authority (DDA) is responsible for certain projects and activities whose purpose is to revitalize the downtown business district. The members of the DDA's governing board are appointed by the government's council. The DDA is also fiscally dependent upon the government because the government's council approves the DDA's budget and any debt issuances. The DDA does not issue separate financial statements; accordingly, fund financial statements for the DDA are included herein as supplementary information.

The Local Development Finance Authority of the City of Tecumseh (LDFA) is governed by a ten-member board consisting of seven members appointed by the City Manager (subject to City Council approval), one member appointed by Lenawee County, and two members appointed by Tecumseh Public Schools. The LDFA was formed to promote economic growth in the City of Tecumseh, pursuant to Public Act 281 of 1986. The LDFA has no financial activity; as such, no financial statements or information is presented.

#### B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

#### **Notes to the Financial Statements**

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, except for agency funds, which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, intergovernmental revenue, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

#### Notes to the Financial Statements

The government reports the following major governmental funds:

The general fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The major street and trunkline fund accounts for the use of motor fuel taxes and trunkline maintenance funds, which are earmarked by State statute for major street and highway purposes.

The *local street fund* accounts for the use of motor fuel taxes, which are earmarked by State statute for local street and highway purposes.

The civic auditorium fund accounts for the operation of a cultural facility.

The civic auditorium trust fund (a permanent fund) accounts for monies held in trust by the City, the investment earnings from which may only be used for the operation and maintenance of the cultural facility.

The government reports the following major proprietary funds:

The wastewater fund accounts for the activities of the government's sewage disposal and treatment system.

The water fund accounts for the activities of the government's water distribution and treatment system.

Additionally, the government reports the following fund types:

The *internal service fund* accounts for fleet and equipment management to other departments or agencies of the government, or to other governments, on a cost reimbursement basis.

The *pension trust fund* accounts for the activities of the Employees Retirement System, which accumulates resources for pension benefit payments to qualified employees.

The agency funds account for assets held for other governments in an agency capacity, including tax collections, D.A.R.E. funds and other project funds.

#### Notes to the Financial Statements

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the wastewater and water enterprise funds and of the government's internal service fund are charges to customers for sales and services. The enterprise funds also recognize as operating revenues the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

#### Notes to the Financial Statements

#### D. Assets, liabilities and net assets/equity

#### 1. Deposits and investments

The government's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

The Pension Trust Fund is authorized by the State's Pension Investment Act, as amended, to invest in common stocks, real estate, and various other investment instruments, subject to certain limitations.

Investments are reported at fair value.

#### 2. Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

#### 3. Prepaid items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements using the consumption method.

#### 4. Restricted assets

Certain proceeds of the Water Enterprise Fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net assets because their use is limited by applicable bond covenants. Also, certain resources have been set aside to fund capital asset replacements.

#### Notes to the Financial Statements

#### 5. Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$3,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	<b>Years</b>
Buildings	40
Public domain infrastructure	50
System infrastructure	50
Vehicles	7-25
Equipment	5-10

#### 6. Compensated absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation pay and 50 percent of sick leave are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements.

#### Notes to the Financial Statements

#### 7. Long-term obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 8. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general and special revenue funds. All annual appropriations lapse at fiscal year end.

On or before the third Monday in April of each year, the City Manager must present the proposed budget to the government's council for review. The Council holds public hearings and a final budget must be prepared and adopted no later than the second Monday in May.

#### Notes to the Financial Statements

The appropriated budget is prepared by fund, function and department. The government's department heads may make transfers of appropriations within a department. The general government function of the General Fund is treated as a department for budgetary purposes and its budget is adopted at the object level. Transfers of appropriations between departments require the approval of the governing council. The legal level of budgetary control is the department level. Certain supplemental budgetary appropriations were made during the year, which were not considered material.

#### B. Excess of expenditures over appropriations

P.A. 621 of 1978, as amended, provides that a local unit shall not incur expenditures in excess of the amounts appropriated. During the year ended June 30, 2004, the government incurred expenditures in excess of the amounts appropriated at the legal level of budgetary control as follows:

	Amended	ded			
	<b>Budget</b>	<b>Actual</b>	<b>Variance</b>		
General Fund:					
General Government:					
Fringe benefits	\$ 185,955	\$ 186,794	\$ (839)		
Contractual services	659,697	662,469	(2,772)		
Insurance	66,361	71,361	(5,000)		
Street lighting	86,000	87,881	(1,881)		
Civic Auditorium Fund	492,972	570,952	(77,980)		

#### III. DETAILED NOTES ON ALL FUNDS

#### A. Deposits and investments

At year end, the carrying amount of deposits for the government and component unit were \$3,919,424 and \$127,336, respectively. The combined bank balance was \$4,591,840. Of the bank balance, \$202,795 was covered by federal depository insurance. The remaining balance of \$4,389,045 was uninsured and uncollateralized.

The government believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the government evaluates each financial institution with which it deposits government funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

Investments are categorized into these three categories of credit risk:

(1) Insured or registered, or securities held by the government or its agent in the government's name.

#### Notes to the Financial Statements

- (2) Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the government's name.
- (3) Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the government's name.

At year end, the City's investment balances were as follows:

	Ca	tegory		Carrying Amount	
U.S. government	1	<u>2</u>	<u>3</u>	Uncategorized	(Fair <u>Value</u> )
securities	\$ 2,291,552	\$ -	<b>\$</b> -	\$ -	\$ 2,291,552
Corporate bonds	1,476,250	· <u>-</u>	•	•	1,476,250
Corporate stocks	<u>3,650,114</u>			_	3,650,114
Total categorized investments	<u>\$ 7,417,916</u>	<u>s -</u>	<u>s -</u>	-	7,417,916
Mutual and cash management funds (uncategorized as t				_7,102,920	7,102,920
Total investments				<u>\$7,102,920</u>	<u>\$ 14,520,836</u>

A reconciliation of cash and investments as shown on the Statement of Net Assets and Statement of Fiduciary Net Assets to deposits and investments as classified for note disclosure purposes is as follows:

	Primary <u>Government</u>	Component <u>Unit</u>
Statement of Net Assets:		
Cash and cash equivalents	\$2,593,146	\$ 127,336
Investments	2,769,893	-
Restricted cash	881,095	-
Restricted investments	488,119	
	6,732,253	127,336

# Notes to the Financial Statements

	Primary <u>Government</u>	Component <u>Unit</u>
Statement of Fiduciary Net Assets: Pension Trust Fund:		
Cash and cash equivalents Investments Agency Funds:	\$ 430,421 11,262,824	\$ - -
Cash and cash equivalents	15,947	
	11,709,192	
	<u>\$18,441,445</u>	<u>\$ 127,336</u>
	Primary <u>Government</u>	Component <u>Unit</u>
Bank deposits (checking accounts, savings accounts and CDs) Investments in securities, mutual funds and	\$ 3,919,424	\$ 127,336
similar vehicles Cash on hand	14,520,836 1,185	-
	<u>\$18,441,445</u>	<u>\$ 127,336</u>

#### B. Receivables

Receivables in the governmental activities are 54 percent due from other governments, 34 percent special assessments receivable, and 12 percent other receivables. Business-type activities receivables are composed entirely of amounts due from customers.

#### **Notes to the Financial Statements**

#### C. Capital assets

Capital assets activity for the year ended June 30, 2004 was as follows:

#### **Primary Government**

	Beginning							Ending
		Balance		Increases		Decreases		Balance
Governmental activities								
Capital assets, not being depreciated:								
Land	\$	2,613,273	\$	-	\$	-	\$	2,613,273
Construction in progress		339,918		_		(339,918)	-	-
		2,953,191		-		(339,918)		2,613,273
Capital assets, being depreciated:								
Land improvements		-		1,089,006		-		1,089,006
Buildings		6,555,070		78,470		-		6,633,540
Vehicles		972,340		20,780		(42,234)		950,886
Equipment		3,255,045		362,448		(39,368)		3,578,125
Infrastructure		6,134,556		861,800		-		6,996,356
Total capital assets being depreciated		16,917,011		2,412,504		(81,602)		19,247,913
Less accumulated depreciation for:								
Land improvements		_		(27,225)		_		(27,225)
Buildings		(2,666,585)		(166,232)		_		(2,832,817)
Vehicles		(572,411)		(65,971)		42,234		(596,148)
Equipment		(1,822,656)		(286,472)		39,368		(2,069,760)
Infrastructure		(1,038,885)		(139,926)		-		(1,178,811)
Total accumulated depreciation		(6,100,537)		(685,826)		81,602		(6,704,761)
Total capital assets, being depreciated, net		10,816,474		1,726,678		•		12,543,152
Governmental activities capital								
assets, net	<u>\$</u>	13,769,665	<u>\$</u>	1,726,678	<u>\$</u>	(339,918)	<u>\$</u>	15,156,425
Business-type activities								
Capital assets, being depreciated:								
Buildings and systems	s	14,663,414	\$	485,370	\$	_	\$	15,148,784
Equipment	•	145,489	•	60,701	•	-	•	206,190
Total capital assets being depreciated		14,808,903		546,071		-		15,354,974
Less accumulated depreciation for:								
Buildings and systems		(4,461,275)		(287,383)		-		(4,748,658)
Equipment		(74,528)		(25,250)		-		(99,778)
Total accumulated depreciation		(4,535,803)		(312,633)				(4,848,436)
Business-type activities capital								
assets, net	<u>\$</u>	10,273,100	<u>\$</u>	233,438	<u>\$</u>	-	<u>\$</u>	10,506,538

#### Notes to the Financial Statements

#### **Primary Government**

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:		
General government	\$	41,151
Public safety		166,799
Public works, including depreciation of general infrastructure assets		147,553
Parks and recreation		50,355
Civic auditorium		61,734
Community development		28,094
Capital assets held by the government's internal service funds are		
charged to the various functions based on their usage of the assets		190,140
Total depreciation expense - governmental activities	<u>\$</u>	685,826
Business-type activities:		
Wastewater	\$	253,402
Water		59,231
Total depreciation expense - business-type activities	<u>\$</u>	312,633

## Discretely presented component unit

The Downtown Development Authority owns land that was originally purchased for \$56,000. There were no increases or decreases to the Authority's capital assets during the year.

#### Notes to the Financial Statements

#### D. Payables

Payables in the governmental activities are 77 percent vendors, 14 percent deposits and 9 percent employer pension contributions. Business-type activities payables are 87 percent vendors and 13 percent employer pension contributions.

#### E. Interfund receivables, payables and transfers

At June 30, 2004, no amounts were reported as interfund receivables and payables in the fund financial statements. However, certain amounts are reported as internal balances in the statement of net assets relative to the elimination of the Internal Service Fund.

For the year then ended, interfund transfers consisted of the following:

						Transfer from:			
				Civic					
		General	A	uditorium		Nonmajor	V	Vastewater	
		<u>Fund</u>	<u>T</u>	Trust Fund		Governmental	<u>Fund</u>		<u>Total</u>
Transfer to:									
General fund	\$	-	\$	-	\$	125,027	\$	- \$	125,027
Major street		290,000		-		-		-	290,000
Local street		51,500		-		-		-	51,500
Nonmajor governmental		164,250		55,934		_		67,996	288,180
	<u>\$</u>	505,750	\$	55,934	s	125,027	\$	67,996 \$	754,707

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

## Notes to the Financial Statements

#### F. Long-term debt

General obligation bonds. The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities as well as the component unit. The original amount of general obligation bonds issued in prior years for the items listed below was \$975,000. No general obligation bonds were issued during the current year.

General obligation bonds are direct obligations and pledge the full faith and credit of the government. These bonds are issued as 10 to 20-year serial bonds with varying amounts of principal maturing each year. General obligation bonds currently outstanding are as follows:

Purpose	Interest <u>Rates</u>	Amount
Governmental Activities: General government	4.6% - 4.8%	<u>\$ 415,000</u>
Component Unit - Downtown Development Authority:		
General government	3.65% - 5.0%	<u>\$ 1,545,000</u>

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year ending	Governmental Activities				Compon	Init		
<b>June 30,</b>	30, Principal In				Principal		Interest	
2005	\$	125,000	\$ 16,660	\$	65,000	\$	72,158	
2006		135,000	10,613	•	70,000	Ψ	69,802	
2007		155,000	3,720		80,000		67,178	
2008		-	-		90,000		63,978	
2009		-	_		95,000		60,332	
2010-2014		-	_		450,000		229,848	
2015-2019		-	_		445,000		132,116	
2020-2021			-		250,000		18,810	
	\$	415,000	\$ 30,993	<u>\$ 1</u>	,545,000	<u>\$</u> '	714,222	

#### Notes to the Financial Statements

Revenue bonds. The government also issues bonds where the government pledges income derived from the acquired or constructed assets to pay debt service. The original amount of revenue bonds issued in prior years for the item listed below was \$620,000. No revenue bonds were issued during the current year. Revenue bonds outstanding at year end are as follows:

Purpose	Interest <u>Rates</u>	Amount
Water supply system	5.15 - 5.2%	<u>\$ 230,000</u>

Revenue bond debt service requirements to maturity are as follows:

Year Ending June 30,	<b>Principal</b>	Interest		
2005	\$ 50,000	\$ 11,960		
2006	55,000	9,360		
2007	60,000	6,500		
2008	65,000	3,380		
Total	<u>\$ 230,000</u>	<u>\$ 31,200</u>		

**Purchase agreements.** The government has entered into two installment purchase agreements for the acquisition of real property. The original amount of these obligations was \$277,000 and carry interest at a stated rate of 4.866 percent. No new purchase agreements were entered into during the year current. Annual debt service requirements to maturity for purchase agreements are as follows:

Year ending					
<u>June 30,</u>	June 30, Principal		Interest		
2005	\$	55,400	\$	6,739	
2006		55,400		4,044	
2007		55,400		1,348	
	<u>\$</u>	166,200	\$	12,131	

#### Notes to the Financial Statements

Advance refundings. In prior years, the City defeased certain general obligation bonds by placing the proceeds of a new bond issue in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the City's financial statements. At June 30, 2004, \$525,000 of bonds outstanding are considered defeased.

Changes in Long-Term Debt. Long-term liability activity for the year ended June 30, 2004, was as follows:

D. C		Beginning <u>Balance</u>	£	Additions	B	<u>Reductions</u>	Ending Balance		ue Within <u>One Year</u>
Primary Government									
Governmental activities									
General obligation bonds	\$	720,000	\$	-	\$	305,000	\$ 415,000	\$	125,000
Purchase agreements		221,600		-		55,400	166,200		55,400
Compensated absences		459,004		247,519	•	285,237	421,286		261,798
	<u>\$</u>	1,400,604	\$	247,519	\$	645,637	\$ 1,002,486	\$	442,198
Business-type activities									
Revenue bonds	\$	280,000	\$	-	\$	50,000	\$ 230,000	\$	50,000
Compensated absences		141,651		76,386		69,063	148,974	Ť	54,424
,	\$	421,651	\$	76,386	\$	119,063	\$ 378,974	\$	104,424
Component Unit General obligation bonds	\$	1,600,000	\$	-	\$	55,000	\$ 1,545,000	\$	65,000

For the governmental activities, compensated absences are generally liquidated by the general fund.

### G. Segment information-enterprise funds

The government issued revenue bonds to finance certain improvements to its water distribution and treatment system. Because the Water Fund, an individual fund that accounts entirely for the government's water distribution and treatment activities, is a segment and is reported as a major fund in the fund financial statements, segment disclosures herein are not required.

#### Notes to the Financial Statements

#### H. Restricted assets

The balances of the restricted asset accounts are as follows:

	Governmental			B	ivities			
	a	ctivities	w	astewater		Water		Total
Civic auditorium contribution	\$	12,855	\$	-	\$	-	\$	-
Watewater fund - capital replacement		-		711,138		-		711,138
Water fund:								
Capital replacement		-		-		578,728		578,728
Bond reserve		-		-		62,000		62,000
Bond redemption		-	_			4,493		4,493
Total restricted assets	<u>\$</u>	12,855	<u>s</u> _	711,138	<u>s</u> _	645,221	<u>s</u>	1,356,359
Restricted cash	\$	12,855	\$	711,138	\$	157,102	\$	868,240
Restricted investments			_			488,119		488,119
Total restricted assets	<u>s</u>	12,855	<u>s_</u>	711,138	<u>s</u>	645,221	<u>s</u>	1,356,359

#### I. Endowments

Civic Auditorium Permanent Trust Fund. For the year ended June 30, 2004, the net appreciation on investments of donor-restricted endowments was \$75,378. Under the terms of the endowment, and consistent with State statutes, the City is authorized based on a total-return policy to spend the net appreciation for the benefit of the civic auditorium. However, any such investment earnings not expended during a particular fiscal year must be added to the nonexpendable principal or endowment balance. Accordingly, no amounts are available for authorized expenditure at year-end.

Cemetery Perpetual Care Permanent Trust Fund. For the year ended June 30, 2004, the net depreciation on investments of perpetual care endowments was \$39,645. Under local ordinances and State statutes, the City is authorized based on a total-return policy to spend the net appreciation on the maintenance of the community cemetery. At June 30, 2004, accumulated available net appreciation of \$70,081 is reported in unrestricted net assets.

## Notes to the Financial Statements

# IV. OTHER INFORMATION

#### A. Risk management

The government is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2004, the government carried insurance through various commercial carriers, including the Michigan Municipal League, to cover all risks of losses. The government has had no settled claims resulting from these risks that exceeded its commercial coverage in any of the past three fiscal years.

#### B. Property taxes

The government's property taxes are levied each July 1 on the taxable valuation of property located in the City as of the preceding December 31, the lien date. Property taxes are payable without penalty and interest through August 31; as of March 1 of the succeeding year, unpaid real property taxes are sold to and collected by Lenawee County.

Assessed values as established annually by the government, and subject to acceptance by the County, are equalized by the State at an estimated 50% of current market value. Real and personal property in the City for the 2003 levy were assessed and equalized at \$238,392,591 (not including properties subject to Industrial Facilities Tax exemption), representing 50% of estimated current market value. The government's general operating tax rate for fiscal year 2003-04 was 14.50 mills, with an additional 0.50 and 0.53 mills levied for wastewater debt retirement and general obligation bond retirement, respectively.

Property taxes for the DDA are derived from a tax increment financing agreement between the DDA and other related taxing districts. Under this arrangement, the DDA receives those property taxes levied on the increment of current taxable valuations (determined as of the preceding December 31, the lien date) over base year assessed valuations on certain property located in the City of Tecumseh, which are within the DDA district. Property taxes are recognized in the fiscal year in which they are levied.

#### Notes to the Financial Statements

#### C. Pension and postemployment health insurance benefit plan

The City has a single-employer defined benefit contributory pension plan, the City of Tecumseh Employees' Retirement System (the "Plan"), which provides retirement, death and disability benefits covering all of the City's full-time employees. The Plan also provides postemployment health insurance benefits to certain retirees and their beneficiaries, which are advance-funded on an actuarially determined basis. Membership of the Plan consisted of the following at June 30, 2003, the date of the latest actuarial valuation:

Retirees and beneficiaries receiving benefits	22
Terminated plan members entitled to but not	
yet receiving benefits	3
Active plan members	<u>_60</u>
•	_85

Eligible members are required to contribute 5.5% to 6.73% of their annual compensation to the Plan with the City contributing such additional amounts, as necessary, to provide assets sufficient to pay for member benefits. The City's contribution to the Plan for the year ended June 30, 2004, represents 17.9% of the annual covered payroll.

The City of Tecumseh is the administrator of the Plan. Administrative costs of the Plan are financed through investment earnings. The Plan is included as a pension trust fund in the City's financial statements; a stand-alone financial report of the Plan has not been issued.

Plan amendments are under the authority of the City of Tecumseh Ordinances. Changes in required contributions are subject to the approval of the City of Tecumseh Employees' Retirement System Board and the City Council.

The Plan's financial statements are prepared using the accrual basis of accounting. Member contributions are recognized in the period in which they are due. The City's contributions are recognized when due and the employer has made a formal commitment to provide them. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan.

#### Notes to the Financial Statements

Investments are reported at fair value which is determined using selected bases as follows: short-term investments are reported at cost, which approximates fair value; securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates; investments that do not have established fair values are reported at estimated fair value; and cash deposits are reported at carrying amounts which reasonably approximates fair value.

The Plan's annual retirement benefits cost and net retirement benefits obligation for the current year were as follows:

Annual required contribution / retirement benefit cost Contribution made Decrease in net retirement benefit obligation Net retirement benefit obligation, beginning of year	\$456,833 _456,833 -
Net retirement benefit obligation, end of year	<b>s</b> -

The annual required contribution for the current year was determined as part of an actuarial valuation of the Plan as of June 30, 2002, using the entry age actuarial cost method. The actuarial assumptions included: (a) a rate of return on investments of 7.5%; (b) projected salary increases of 5.5% attributable to inflation; (c) additional projected salary increases ranging from zero to 4.0%, depending on age, attributable to seniority/merit; (d) projected pension benefit increases of 2.8% annually after retirement; and (e) projected annual health care cost increases of 5.5% attributable to inflation.

The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the fair value of investments over a four-year period. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on a closed basis over 23 years from June 30, 2003.

#### **Three-Year Trend Information**

Year <u>Ending</u>	Annual Retirement Benefit Cost (ARBC)	Percentage of ARBC Contributed	Ne Retiren Bene <u>Obliga</u>	nent fit
6/30/02 6/30/03	\$376,667 403,990	100% 100	\$	-
6/30/04	456,833	100		-

GASB Statement 25 required supplemental information is presented after the Notes to Financial Statements section of this report.

\* \* \* \* \* \*

#### REQUIRED SUPPLEMENTARY INFORMATION

### **GASB Statement 25 Required Supplementary Information**

#### **Employees Retirement System**

#### Schedule of Funding Progress

	(1)	(2)	(3)	(4)	(5)	(6)
Actuarial Valuation Date July 1	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) Entry Age	Unfunded AAL (UAAL) (2-1)	Funded Ratio (1/2)	Covered Payroll	UAAL as a % of Covered Payroll (3/5)
1994 1995 1996 1997 1998 1999 2000 2001 2002 2003	\$ 5,495,305 5,909,477 6,183,251 6,643,928 7,429,870 8,286,539 9,497,499 10,334,242 10,796,391 11,326,122	\$ 5,903,880 6,352,640 6,688,771 7,166,601 7,784,434 8,451,775 9,623,399 10,390,868 11,476,620 12,831,205	\$ 408,575 443,163 505,520 522,673 354,564 165,236 125,900 56,626 680,229 1,505,083	93.1 % 93.0 92.4 92.7 95.4 98.0 98.7 99.5 94.1 88.3	\$ 1,335,669 1,484,724 1,676,281 1,741,161 1,869,797 2,051,823 2,099,324 2,235,223 2,335,861	30.6 % 29.8 30.2 30.0 19.0 8.1 6.0 2.5 29.1

#### **Schedule of Employer Contributions**

Fiscal Year Ended June 30	Annual Required Contribution	Annual Actual Contribution	Percentage Contributed
1995	\$ 67,377	\$ 67,377	100.0.04
1996	74,368	74,368	100.0 %
1997	111,820	•	100.0
1998	299,016	111,820	100.0
1999	328,411	299,016	100.0
2000	·	328,411	100.0
2001	322,432	322,432	100.0
2002	343,918	343,918	100.0
2003	376,667	376,667	100.0
	403,989	403,989	100.0
2004	456,833	456,833	100.0

## COMBINING and INDIVIDUAL FUND FINANCIAL STATEMENTS and SCHEDULES

#### CITY OF TECUMSEH, MICHIGAN Combining Balance Sheet Nonmajor Governmental Funds June 30, 2004

		Speci	ial Revenue Funds				Debt Service Fu			
		conomic velopment	PA-48		Municipal Purchase		astewater Sinking	1996 GOB  Debt Service		
<u>ASSETS</u>										
Cash and cash equivalents Investments	\$	4,024	\$ 31,634	\$	3	\$	3,664	\$	57,796	
Accounts receivable		50	•						-	
TOTAL ASSETS		4,074	\$ 31,634	\$	3	\$	3,664	\$	57,796	
LIABILITIES AND FUND BALANCES										
Liabilities										
Accounts payable / accrued liabilities	\$	2,483	\$ -	\$	-	_\$	-	\$		
Fund Balances										
Reserved for perpetual care Unreserved:		-	-		-		•		-	
Designated for subsequent year		164	18,900		-		•		-	
Undesignated		1,427	12,734		3		3,664		57,796	
Total fund balances		1,591	31,634		3		3,664		57,796	
TOTAL LIABILITIES AND FUND BALANCES	_\$	4,074	\$ 31,634	\$	3	\$	3,664	\$	57,796	

	Capital Pr	alasta T	7	Pe	ermanent	<b>.</b>	Total
Str	eetscape		Maumee		Fund Cemetery		onmajor ernmental
	Project		econstruction		Care		Funds
\$	87,300	\$	5,193	\$	24,715	\$	214,329
	-		-		478,341		478,341
	-	**********	-		-		50
\$	87,300	\$	5,193	_\$_	503,056	_\$_	692,720
\$			-	_\$_	-		2,483
	•		-		432,975		432,975
	_		_		_		19,064
	87,300		5,193		70,081		238,198
					70,001		200,170
	87,300		5,193		503,056		690,237
\$	87,300	\$	5,193	\$	503,056	\$	692,720

#### Combining Statement of Revenues, Expenditures and Changes in Fund Balance Nonmajor Governmental Funds For the Year Ended June 30, 2004

	Sp	ecial Revenue	Funds	Debt Service Funds			
Revenues	Economic Development		Municipal Purchase	Wastewater Sinking	1996 GOB Debt Service		
Taxes and special assessments Intergovernmental	\$ - -	\$ - 25,646	\$ - -	\$ 122,620	\$ 129,977		
Charges for services Investment earnings (loss)	381	42	-	- 63	- 327		
Total revenues	381	25,688		122,683	130,304		
Expenditures			<u> </u>				
Community development Debt service:	168,930	-	1,247	-	-		
Principal	•	-	_	190,000	115,000		
Interest and fiscal charges				4,380	22,422		
Total expenditures	168,930		1,247	194,380	137,422		
Revenues over (under) expenditures	(168,549)	25,688	(1,247)	(71,697)	(7,118)		
Other financing sources (uses)				-			
Transfers in Transfers out	163,000	-	1,250	67,996 	_		
Total other financing sources (uses)	163,000	•	1,250	67,996			
Net changes in fund balances	(5,549)	25,688	3	(3,701)	(7,118)		
Fund balances, beginning of year	7,140	5,946		7,365	64,914		
Fund balances, end of year	\$ 1,591	\$ 31,634	\$ 3	\$ 3,664	\$ 57,796		

			Permanent	Total				
_		rojects Funds	Fund	Nonmajor Governmental				
St	reetscape	S. Maumee	Cemetery					
	Project	Reconstruction	<u>Care</u>	Funds				
\$	-	\$ -	\$ -	\$ 252,597				
	-	-	-	25,646				
	-	-	24,747	24,747				
	2,287	26	(12,723)	(9,597)				
_	2,287	26	12,024	293,393				
	-	-	-	170,177				
	-	-	_	305,000				
	_		-	26,802				
_	•			501,979				
	2,287	26	12,024	(208,586)				
	-	-	-	232,246				
_	(80,027)		(45,000)	(125,027)				
	(80,027)	-	(45,000)	107,219				
	(77,740)	26	(32,976)	(101,367)				
	165,040	5,167	536,032	791,604				
<u>\$</u>	87,300	\$ 5,193	\$ 503,056	\$ 690,237				

#### Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Economic Development Fund

For the Year Ended June 30, 2004

	Budgeted Amounts Original Final				Actual	Actual Over (Under) Final Budget		
Revenues								
Investment earnings	\$	700	\$	425	\$ 381	\$	(44)	
Expenditures								
Community development	•	182,335		168,931	 168,930		(1)	
Revenues (under) expenditures	(	181,635)	(	(168,506)	(168,549)		(43)	
Other financing sources								
Transfers in		177,000		161,000	 163,000		2,000	
Net changes in fund balance		(4,635)		(7,506)	(5,549)		1,957	
Fund balance, beginning of year		5,442		7,140	 7,140			
Fund balance, end of year	\$	807	<u>\$</u>	(366)	\$ 1,591	\$	1,957	

## CITY OF TECUMSEH, MICHIGAN Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

#### PA-48 Fund

#### For the Year Ended June 30, 2004

	B	udgeted	Amo	unts			Actual Over (Under)		
	Ori	ginal		<u>Final</u>		<u>Actual</u>		Final Budget	
Revenues									
Intergovernmental	\$	-	\$	26,000	\$	25,646	\$	(354)	
Investment earnings				-		42		42	
Total revenues		-		26,000		25,688		(312)	
Expenditures									
Community development				-		-		-	
Revenues (under) expenditures		-		26,000		25,688		(312)	
Other financing sources									
Transfers in		-		-				-	
Net changes in fund balance		-		26,000		25,688		(312)	
Fund balance, beginning of year			•	5,946		5,946		-	
Fund balance, end of year	\$	•	\$	31,946	\$	31,634	\$	(312)	

#### Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Municipal Purchase Fund

#### For the Year Ended June 30, 2004

	Budgeted Amounts Original Final				Actual	Actual Over (Under) Final Budget		
Revenues								
Investment earnings	\$	-	\$	-	\$ -	\$	-	
Expenditures								
Community development	7-1		-	1,250	 1,247	•	(3)	
Revenues (under) expenditures		-		(1,250)	(1,247)		3	
Other financing sources Transfers in		<u>.</u>		1,250	 1,250		_	
Net changes in fund balance		-		-	3		3	
Fund balance, beginning of year				•	-			
Fund balance, end of year	\$	-	\$	<del>-</del>	\$ 3_	\$	3	

# CITY OF TECUMSEH, MICHIGAN Combining Statement of Fiduciary Net Assets Agency Funds June 30, 2004

	<b>C</b>	urrent Tax	D —	elinquent Tax	(	enawee County .A.R.E.	0	Police fficers ergency	 emorial y Parade	Total
Assets										
Cash and cash equivalents	\$	7,764	\$		\$	3,418	\$	1,599	\$ 3,166	\$ 15,947
Delinquent taxes receivable				348,010				-	 -	348,010
Total assets	\$	7,764		348,010		3,418		1,599	\$ 3,166	\$363,957
Liabilities										
Accounts payable	\$	5	\$	91,868	\$	-	\$	-	\$ 200	\$ 92,073
Due to other governments		7,759		256,142		3,418		1,599	 2,966	271,884
Total liabilities		7,764		348,010		3,418		1,599	\$ 3,166	\$363,957

## CITY OF TECUMSEH, MICHIGAN Combining Statement of Changes in Assets and Liabilities Agency Funds

For the Year Ended June 30, 2004

	Beginning Balance	Additions	Deductions	Ending Balance
Current Tax				
Assets				
Cash	\$ 2,512	\$ 19,693,742	\$ 19,688,490	\$ 7,764
Liabilities				
Accounts payable	\$ 2	\$ 3,845,245	Φ 2045040	
Due to other governments	2,510	, ,	\$ 3,845,242	\$ 5
Total liabilities	\$ 2,512	8,073,037 \$ 11,018,383	8,067,788	7,759
	Ψ 2,312	\$ 11,918,282	\$ 11,913,030	\$ 7,764
Delinquent Tax				
Assets				
Cash	\$ -	<b>6</b> 00 161		
Delinquent taxes receivable	270,968	\$ 23,151	\$ 23,151	\$ -
Total assets	\$ 270,968	92,442	15,400	348,010
	\$ 270,908	\$ 115,593	\$ 38,551	\$ 348,010
Liabilities				
Accounts payable	\$ 70.380	Φ Φ		
Due to other governments		\$ 26,985	\$ 5,497	\$ 91,868
Total liabilities	200,588 \$ 270,968	66,522	10,968	256,142
We Madrieles	\$ 270,968	\$ 93,507	\$ 16,465	\$ 348,010
Lenawee County D.A.R.E. Assets				
Cash	\$ 9,280	\$ 9,246	\$ 15,108	\$ 3,418
Liabilities				
Accounts payable	\$ 727	\$ 6.827	<b>4 -</b> :	
Due to other governments	· — •	-,	\$ 7,554	\$ -
Total liabilities	\$,553 \$ 9,280	1,692	6,827	3,418
	\$ 9,280	\$ 8,519	\$ 14,381	\$ 3,418

Continued...

### Combining Statement of Changes in Assets and Liabilities (Concluded)

## Agency Funds For the Year Ended June 30, 2004

	 Beginning Balance	Additions		Deductions		<del></del>	Ending Balance
Police Officers Emergency							
Assets							
Cash	 1,591		8	\$	-	\$	1,599
Liabilities							
Due to other governments	 1,591	\$	8				1,599
Memorial Day Parade							
Assets							
Cash	\$ 597	\$	7,118		4,549		3,166
Liabilities							
Accounts payable	\$ -	\$	200	\$	-	\$	200
Due to other governments	 597		6,918		4,549	_	2,966
	\$ 597	\$	7,118	\$	4,549	\$	3,166
Total All Agency Funds							
Assets							
Cash	\$ 13,980	\$	19,733,265	\$	19,731,298	\$	15,947
Delinquent taxes receivable	 270,968		92,442		15,400		348,010
Total assets	\$ 284,948		19,825,707	\$	19,746,698	\$	363,957
Liabilities							
Accounts payable	\$ 71,109	\$	3,879,257	\$	3,858,293	\$	92,073
Due to other governments	 213,839		8,148,177		8,090,132		271,884
Total liabilities	\$ 284,948	\$	12,027,434	\$	11,948,425	\$	363,957

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

# CITY OF TECUMSEH, MICHIGAN Capital Assets Used in the Operation of Governmental Funds Comparative Schedules By Source June 30, 2004

	2004	2003
Governmental Funds Capital Assets:		
Land Land improvements Buildings Vehicles Equipment Infrastructure	\$ 2,613,273 1,089,006 6,505,676 891,874 1,875,617 6,996,356	\$ 2,613,273 339,918 6,427,206 898,449 1,729,569 6,134,556
Total Governmental Funds Capital Assets	\$ 19,971,802	\$ 18,142,971
Investments in Governmental Funds Capital Assets By Source General fund Special revenue funds Capital projects funds Donations	\$ 9,214,622 6,487,279 3,290,152 979,749	\$ 9,336,597 6,176,403 2,201,146 428,825
Total Investments in Governmental Funds Capital Assets By Source	\$ 19,971,802	\$ 18,142,971

This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in the internal service fund are excluded from the above amounts. The capital assets of the internal service fund are included as governmental activities in the statement of net assets.

## CITY OF TECUMSEH, MICHIGAN Capital Assets Used in the Operation of Governmental Funds Schedule By Function and Activity June 30, 2004

		Land	Land Improvemen	ts	Buildings		Vehicles	F	Equipment	Infrastructur	e	Total
General government												
Administration	\$	685,503	\$ .	. \$	583,583	\$	26,892	S	232,000	<b>s</b> -	\$	1,527,978
Clerk		-	•		· •		· -	-	128,195		•	128,195
Assessor		-	-		-		_		12,998	-		12,998
Treasurer		-			•		-		20,154	_		20,154
Development services		-	-		_		-		20,760	_		20,760
Economic development		277,000	1,089,006	,	-		-		8,701	_		1,374,707
Cemetery		-			189,383		-		5,000	•		194,383
Total general government		962,503	1,089,006		772,966	•	26,892		427,808			3,279,175
Public safety												
Police		-	-		1,101,146		351,143		137,064			1 590 252
Fire		-	-		1,113,430		513,839		761,507			1,589,353 2,388,776
Total public safety			-		2,214,576		864,982		898,571	-		3,978,129
Public works		-	_		277,901		-		45,698	6,996,356		7,319,955
Parks and recreation		1,518,017	-	•••	1,591,194		•		146,218	-		3,255,429
Civic Auditorium		132,753	_		1,649,039		-		357,322	•		2,139,114
Total Governmental Funds Capital Assets	\$ 2	2,613,273	\$ 1,089,006	\$	6,505,676	\$	891,874	s	1,875,617	\$ 6,996,356	\$ 1	19,971,802

This schedule presents only the capital asset balances related to governmental funds.

Accordingly, the capital assets reported in the internal service fund are excluded from the above amounts. The capital assets of the internal service fund are included as governmental activities in the statement of net assets.

# CITY OF TECUMSEH, MICHIGAN Capital Assets Used in the Operation of Governmental Funds Schedule of Changes By Function and Activity For the Year Ended June 30, 2004

	Balance Beginning of Year	Additions	Deletions	Balance End of Year
General government				·· <del>·</del>
Administration	\$ 1,527,978	\$ -	\$ -	¢ 1.507.070
Clerk	128,195	_	Ψ -	\$ 1,527,978
Assessor	12,998		-	128,195
Treasurer	20,823	_	(669)	12,998
Development services	20,760	_	(009)	20,154
Economic development	625,619	749,088	-	20,760
Cemetery	200,582	742,000	- (6 100)	1,374,707
			(6,199)	194,383
Total general government	2,536,955	749,088	(6,868)	3,279,175
Public safety				
Police	1,585,928	20,780	(17.255)	4 444 4
Fire	2,337,107	•	(17,355)	1,589,353
	2,557,107	61,669	(10,000)	2,388,776
Total public safety	3,923,035	82,449	(27,355)	3,978,129
Public works	6,458,155	861,800		7,319,955
Parks and recreation	3,170,568	84,861	-	3,255,429
Civic Auditorium	2,054,258	84,856	_	2,139,114
Total Governmental Funds Capital Assets	\$ 18,142,971	\$ 1,863,054	\$ (34,223) \$	5 19,971,802

This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in the internal service fund are excluded from the above amounts. The capital assets of the internal service fund are included as governmental activities in the statement of net assets.

#### DISCRETELY PRESENTED COMPONENT UNIT

#### Statement of Net Assets and

#### Governmental Funds Balance Sheet

#### Downtown Development Authority Component Unit June 30, 2004

		Special Revenue rating Fund		Debt Service Fund		Capital Projects Fund		Total	Adjustments	Statement of Net Assets
Assets Cash and cash equivalents Receivables Unamortized bond issuance costs Capital assets, net	\$	95,570 380 - -	\$	2,258	\$	29,508	\$	127,336 380 -	<b>▼</b>	\$ 127,336 380 59,024 56,000
Total assets	\$	95,950	_\$_	2,258	\$	29,508	<u>\$</u>	127,716	115,024	242,740
Liabilities  Accounts payable / accrued liabilities Accrued interest payable Unamortized bond premium Long-term liabilities: Due within one year Due in more than one year  Total liabilities	\$	95,345	\$	- - - -	\$	- - - -	\$	95,345 - - -	6,013 13,843 65,000 1,480,000	95,345 6,013 13,843 65,000 1,480,000
Fund balances / net assets Unreserved, undesignated		95,345		2,258		29,508		95,345	1,564,856	1,660,201
Total liabilities and fund balances	\$	95,950	\$	2,258	<u>\$</u>	29,508	\$	127,716		
Net assets: Invested in capital assets, net of related Restricted for debt service Restricted for capital projects Unrestricted (deficit)  Total net assets (deficit)	l debt								56,000 2,258 29,508 (1,505,227) \$ (1,417,461)	56,000 2,258 29,508 (1,505,227) \$(1,417,461)

#### Statement of Activities and

### Governmental Fund Revenues, Expenditures and Changes in Fund Balance

#### Downtown Development Authority Component Unit For the Year Ended June 30, 2004

•	F	Special Revenue Pating Fund		Debt Service Fund		Capital Projects Fund	_	Total	_Ad	justments		itement of
Expenditures/expenses												
Community development	\$	39,226	\$	•	\$	749,089	\$	788,315	\$	3,472	\$	791,787
Debt service:										•		,
Principal		-		55,000		•		55,000		(55,000)		-
Interest and fiscal charges		<del></del>		74,221				74,221		(149)		74,072
Total expenditures/expenses		39,226		129,221	_	749,089		917,536		(51,677)		865,859
General revenues												
Property taxes		200,191		-		-		200,191		_		200,191
Intergovernmental		-		-		-		•		-		
Investment earnings		418		21		1,715		2,154		815		2,969
Total general revenues		200,609		21		1,715		202,345		815		203,160
Excess of general revenues over												
(under) expenditures/expenses		161,383		(129,200)		(747,374)		(715,191)		52,492		(662,699)
Other financing sources (uses)												
Transfers in (out)		(105,367)		129,221		(23,854)				<u> </u>		_
Net changes in fund balances		56,016		21		(771,228)		(715,191)		715,191		-
Change in net assets		•		-		-		•		(662,699)		(662,699)
Fund balance/net assets, beginning of year		(55,411)		2,237	******	800,736		747,562	(1	,502,324)		(754,762)
Fund balance/net assets (deficit), end of year	\$	605	<u>s</u>	2,258	S	29,508	<u>\$</u>	32,371	<b>\$</b> (1	,449,832)	<b>\$</b> (1	,417,461)

### STATISTICAL SECTION

CITY OF TECUMSEH, MICHIGAN Government-wide Revenues by Source - Unaudited Last Ten Fiscal Years Ended June 30 (1)

	2004	2003	2002	2001	2000	1000	1000	1001		
Program revenues							1770	199/	1996	1995
Charges for services Operating grants and	\$ 1,873,137 \$	-	\$ 1,866,749	,899,518 \$ 1,866,749 \$1,852,107	•	'	•	sa I	•	
contributions Capital grants and	1,297,695	711,872	1,109,205	1,182,722	•	•	•	•	•	•
contributions General revenues	2,074,397	658,758	1,299,704	206,081	•	•		,		•
Property taxes Grants and contributions not	3,730,787	3,578,655	3,316,311	3,092,865			•	•	•	,
restricted to specific programs Unrestricted investment earnings	900,596	930,877	1,058,907	1,032,572	·	•	•	•	٠.	• ,
Gain (loss) on sale of capital assets	22.950	25 335	200,621	312,614	•	•	•	•	•	•
Contributions to permanent funds	747 40	10.01	50,880	(52,129)	•	r	•	•	•	•
	11,12	17,213	13,387	13,188	•	•	•	,		

Government-wide Expenses by Function - Unaudited Last Ten Fiscal Years Ended June 30 (1)

2004	2003	2002	2001	2000	1000	1000	-000		
						1338	1997	1996	1995
\$ 1,902,129	\$ 1.968.749	111 283 111	£ 1 727 173	•					
1 060 001	200 C	111,000,	7/1,/6/,1 4		•				
1,7,7,601	7,020,623	1,844,880	1,710,834	•				•	•
879.861	968,094	1 071 419	010,010	•	•	•		•	•
\$00 \$10	CO1007	011,170,	012,019	•	•	•	•		
010,000	7/8,760	938,994	346.490	•				•	•
554.277	506 451	277 077	220000	•	•		•	•	•
100	101600	110,110	767,676	•	•	•			
704,007	169,014	145.892	146.956				•	•	•
32.422	45 084	40.207	200	•	•	•	•	•	,
	100,00	100,74	405,10	•	•	1			
1,063,244	1,026,630	1.006.304	035 350			•	•	•	•
617 503		200 400	700000	1	•	•	•	•	
55,10	230,288	289,486	540,488	•	•			•	•
						.	•	•	•
7710744	t								
6 1,117,244	`	7,587,349	,643,8U3 3 7,587,349 \$6,626,867 \$		,	•	•		
				•	•	•	٠	•	

(1) The City implemented GASB Statement No. 34 as of and for the fiscal year ended June 30, 2001. Accordingly, data prior to fiscal 2000-01 is not available.

·

\$ 9,957,888 \$ 7,892,453 \$ 8,826,645 \$7,640,020 \$

General Governmental Revenue by Source (1) - Unaudited CITY OF TECUMSEH, MICHIGAN Last Ten Fiscal Years Ended June 30

	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995
Taxes and special										
assessments	\$ 3,730,787	\$ 3,730,787 \$ 3,615,385 \$ 3,	\$ 3,390,541	\$ 3,108,053	\$ 2,957,394	\$ 2,871,520	\$ 2,623,615	\$ 2,454,235	\$ 2,261,409	\$ 2.219.279
Licenses and permits	194,289	171,027	207,669	208,801	144,150	147,679			92,727	68,001
Intergovernmental	1,543,543	1,527,797	1,842,030	1,615,889	1,468,659	1,478,894	1,385,112	1,259,358	1,320,477	1.124.191
Charges for services	510,974	463,016	562,692	372,842	267,764	238,295	219,209	202,309	200,674	188.241
Fines and forfeitures	40,445	36,482	33,357	36,837	38,981	32,791	30,277	32,191	28,050	26.503
Investment earnings	76,644	37,694	364,988	607,935	162,193	145,405	138,537	111,840	97,378	91,138
Contributions and other									•	•
revenue	681,979	179,302	594,781	197,796	168,611	201,377	104,391	107,779	107,829	305,176
	\$ 6,778,661	\$ 6,778,661 \$ 6,030,703 \$ 6,	\$ 6,996,058	996,058 \$ 6,148,153 \$5,207,752 \$5,115,961 \$4,625,906 \$4,305,254 \$4,108,544 \$4,022,529	\$ 5,207,752	\$ 5,115,961	\$ 4,625,906	\$ 4,305,254	\$ 4,108,544	\$ 4.022.529

General Governmental Expenditures by Function (1) - Unaudited Last Ten Fiscal Years Ended June 30

	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995
•										
General government	\$ 1,848,328	1,848,328 \$ 1,952,095	\$ 1,892,067	\$ 1,728,345	\$ 1,918,618				\$ 1.296.805	\$ 1.211.542
Public safety	1,871,376	2,217,056	<b>—</b>	1,664,314	1,549,888	1,529,975	1,379,051	1,335,326	1,284,911	1,262,655
Public works	1,057,214		1,319,727	1,151,117					806,348	955,440
Parks and recreation	542,412		895,397	481,635					430,613	300,814
Civic auditorium (2)	570,952	481,801	409,440	282,478						•
Community development	170,177	168,393	152,964	144,582	128,966	115,951	97,834	91,261	15,333	•
Debt service	396,637	414,140	332,710	319,888		282,435	263,029	176,360	162,760	173.780

\$ 6,457,096 \$ 7,244,558 \$ 6,993,394 \$ 5,772,359 \$5,410,671 \$5,192,929 \$4,515,384 \$4,352,449 \$3,996,770 \$3,904,231

<sup>(1)</sup> Includes general, special revenue and debt service funds through June 30, 2000; includes all governmental funds thereafter.

(2) Beginning with the fiscal year ended June 30, 2001, the Civic Auditorium Fund was reclassified from an enterprise fund to special revenue fund.

#### Property Taxes Levied and Collected - Unaudited Last Ten Fiscal Years

(1) Fiscal Year Ended June 30,	(2) Total Tax Levy	Current Tax Collections	Percent of Current Taxes Collected	(3) Delinquent Tax Collections	Total Tax Collections	Ratio of Total Tax Collections to
2004	\$ 3,830,362	\$ 3,733,713	97.5%	\$ 85.249	•	
2003	3,676,747	3,579,371	97.4%	,,	\$ 3,818,962	99.7
2002	3,400,837	3,242,042	95.3%	81,419	3,660,790	99.6
2001	3,163,481	3,070,613		75,641	3,317,683	97.6
2000	3,016,442	2,944,504	97.1%	75,506	3,146,119	99.5
1999	2,877,550	2,780,701	97.6%	69,585	3,014,089	99.9
1998	2,707,798	•	96.6%	95,900	2,876,601	100.0
1997	2,440,396	2,625,782	97.0%	80,964	2,706,746	100.09
1996	•	2,366,291	97.0%	71,168	2,437,459	99.99
1995	2,307,979	2,223,820	96.4%	80,475	2,304,295	99.89
.,,,,	2,198,472	2,118,023	96.3%	74,377	2,192,400	99.7%

- (1) Property taxes are levied July 1 of the current fiscal year based on taxable property values as of the preceding December 31. Unpaid property taxes become delinquent as of September 1 of the current fiscal year. The City's delinquent real property taxes are purchased by the Lenawee County Delinquent Tax Revolving Fund. Uncollected personal property taxes must be collected by the City Treasurer.
- (2) Includes Industrial Facility Tax.
- (3) Includes settlement from Lenawee County Delinquent Tax Revolving for purchase of delinquent real property taxes.

CITY OF TECUMSEH, MICHIGAN
Assessed and Estimated Actual Value of Property - Unaudited
Last Ten Fiscal Years

	Real	Real Property (2)	Person	Personal Property (2)	T	Total	Ratio of
As of	Assessed	Estimated	Assessed	Estimated	Assessed	Estimated	Assessed to Estimated
December 31,	Value	Actual Value	Value	Actual Value	Value	Actual Value	Actual Value
2002	\$ 239,010,000	\$ 478,020,000	\$ 23,415,100	\$ 46,830,200	\$ 262,425,100	\$ 524.850.200	20.00%
2001	216,363,000	434,479,001	22,217,200	44,434,400	238,580,200	478,913,401	49.82%
2000	198,169,700	396,494,927	19,977,800	39,955,600	218,147,500	436,450,527	49.98%
1999	185,332,200	370,664,400	21,275,900	42,551,800	206,608,100	413,216,200	\$0.00%
1998	173,403,063	346,806,126	34,652,920	69,305,840	208,055,983	416,111,966	\$0.00%
1997	162,938,094	325,876,188	39,362,945	78,725,890	202,301,039	404,602,078	\$0.00%
1996	161,653,400	323,306,800	42,300,600	84,601,200	203,954,000	407,908,000	\$0.00%
1995	150,971,800	301,943,600	42,879,703	85,759,406	193,851,503	387,703,006	\$0.00%
1994	132,607,530	265,215,060	40,830,100	81,660,200	173,437,630	346,875,260	\$0.00%
1993	127,616,550	255,233,100	36,538,600	73,077,200	164,155,150	328,310,300	\$0.00%

<sup>(1)</sup> Property taxes are levied July 1 of the succeeding fiscal year based on assessed values (taxable values beginning in 1994) as of December 31.

<sup>(2)</sup> Includes properties subject to Industrial Facility Tax exemptions.

#### Property Tax Rates (1) - Unaudited Direct and Overlapping Governments Last Ten Fiscal Years

Fiscal Year Ended		Tecumseh Public	State Education	Lenawee Intermediate		Tecumseh	To	tals
June 30,	City	Schools	Tax	School District	County	District Library	Homestead	Non- Homestead
2004 2003	15.5300	23.2906	5.0000	7.4867	5.7730	1.1500	42.1397	58.2303
2003	15.5600 15.5600	23.2907 25.0290	6.0000 6.0000	7.5465 7.6449	5.8191	-	42.1256	58.2163
2001 2000	15.5600	23.3290	6.0000	7.7073	5.6165 5.6420	-	42.0214 40.4093	59.8504 58.2383
1999	15.5600 15.5600	23.3290 19.1000	6.0000 6.0000	6.6073 6.6849	5.6555	-	39.3228	57.1518
1998 1997	15.6500	19.1000	6.0000	6.6949	5.6178 5.7385	-	34.9627 35.1834	52.9627 53.1834
1996	14.9500 14.9500	19.1000 19.1650	6.0000 6.0000	6.6949 6.6949	5.7361	-	34.4810	52.4810
1995	14.9500	19.7500	6.0000	6.6949	5.4203 5.2744	-	34.2302 34.6693	52.2302 52.6693

<sup>(1)</sup> Per \$1,000 of equalized value.

SOURCES: Annual Apportionment Report of Lenawee County

<sup>(2)</sup> Passage of Proposal A in 1994 reduced operating millage for Tecumseh Public Schools to 18 mills for non-homestead properties and exempted homestead properties. Both homestead and non-homestead properties are subject to the State Education Tax of 6 mills as well as any debt service levy. For 2003 the State Education Tax was reduced to 5 mills for one year only due to a statewide summer tax collection.

## CITY OF TECUMSEH, MICHIGAN Revenue Bond Coverage - Unaudited Water Fund Last Ten Fiscal Years

Coverage	Total ot Service uirement	Deb	t Revenue ailable for bt Service	Ava	(2) perating expenses	(1) Gross Revenue	Fiscal Year Ended June 30,
0.7	64,535	\$	48,429	\$	539,095	\$ \$ 587,524	2004
1.6	61,853		102,507		518,899	621,406	2003
1.6	63,990		105,896		524,184	630,080	2002
2.7	61,115		167,179		469,035	636,214	2001
3.7	58,433		219,585		430,745	650,330	2000
3.0	59,835		180,013		456,408	636,421	1999
3.4	56,373		192,673		441,075	633,748	1998
3.1	58,310		182,093		414,301	596,394	1997
3.4	59,447		201,991		353,877	555,868	1996
3.1	55,723		176,761		345,708	522,469	1995

<sup>(1)</sup> Includes investment income.

<sup>(2)</sup> Excludes depreciation expense.

CITY OF TECUMSEH, MICHIGAN
Ratio of Net General Bonded Debt to Assessed Value
and Net Bonded Debt Per Capita - Unaudited
Last Ten Fiscal Years

Net Bonded Debt per	\$ 41 76 110 141 176 205 241 269 162 176
Ratio of Net Bonded Debt to Assessed	0.13% 0.27% 0.43% 0.71% 0.84% 0.95% 1.10% 0.74%
Net Bonded Debt	\$ 353,540 647,721 942,961 1,211,646 1,468,171 1,707,641 1,938,942 2,134,037 1,284,825 1,394,628
(5) Less Self- Supporting Portions	· · · · · · · · · · · · · · · · · · ·
(4) Less Debt Service Fund Amounts	\$ 61,460 72,279 77,039 88,354 86,829 82,359 46,058 5,963 5,175
(3) Gross Bonded Debt	\$ 415,000 720,000 1,020,000 1,300,000 1,555,000 1,790,000 1,985,000 2,140,000 1,290,000
(2) Taxable Value	\$ 262,425,100 238,580,200 218,147,500 206,608,100 208,055,983 202,301,039 203,954,000 193,851,503 173,437,630 164,155,150
(1) Population	8,574 8,574 8,574 8,574 8,350 8,032 7,942 7,942
Fiscal Year Ended June 30,	2004 2003 2002 2001 2000 1999 1998 1996 1996

(1) From Table 11.

(2) From Table 4.

(3) Amounts do not include revenue bonds or discretely presented component units.

(4) Represents amounts available for repayment of general obligation bonds.

(5) Represents amounts, if any, that are being repaid from Enterprise funds.

### CITY OF TECUMSEH, MICHIGAN Computation of Legal Debt Margin - Unaudited

Taxable Value (1)		\$ 238,580,200
Legal debt limit (10% of Taxable Value) (2)		\$ 23,858,020
Debt applicable to limitation:		
Gross bonded debt of City (3)	\$ 2,190,000	
Less: Revenue bonds	(230,000)	
Amounts available for repayment		
of general obligation bonds	(72,279)	
		1,887,721
LEGAL DEBT MARGIN		\$ 21,970,299

- (1) Includes properties subject to Industrial Facility Tax exemptions.
- (2) Article VII, Paragraph II of the Constitution of the State of Michigan of 1963, as amended.
- (3) Includes discretely presented component units.

## CITY OF TECUMSEH, MICHIGAN Computation of Direct and Overlapping Bonded Debt - Unaudited

	(1) Net Debt Outstanding	Percentage Applicable to City of Tecumseh	Amount Applicable to
Direct:			City of Tecumseh
City issued bonded debt (2)	\$ 1,960,000	100.00%	\$ 1,960,000
Overlapping:			
Lenawee County Tecumseh Public Schools	9,000,000 57,165,390	9.09% 47.01%	818,100 26,873,450 27,691,550
TOTAL			\$ 29,651,550

<sup>(1)</sup> Excludes self-supporting debt.

SOURCE: 2003 Lenawee County Apportionment Report and L-4029.

<sup>(2)</sup> Includes discretely presented component unit.

## CITY OF TECUMSEH, MICHIGAN Ratio of Annual Debt Service Expenditures for General Bonded Debt to Total General Governmental Expenditures - Unaudited

### Il Governmental Expenditures - Unaudited Last Ten Fiscal Years

		Total	
Fiscal	Annual	General	
Year Ended	Debt	Governmental	
June 30,	Service	Expenditures (1)	Ratio
2004	\$ 396,637	\$ 6,457,096	6.1%
2003	414,140	7,244,558	5.7%
2002	332,710	6,993,394	4.8%
2001	319,888	5,772,359	5.5%
2000	311,960	5,410,671	5.8%
1999	282,435	5,192,929	5.4%
1998	263,029	4,515,384	5.8%
1997	176,360	4,352,449	4.1%
1996	162,760	3,996,770	4.1%
1995	173,780	3,904,231	4.5%

<sup>(1)</sup> Includes general, special revenue and debt service funds through 6/30/00; all governmental funds thereafter.

#### CITY OF TECUMSEH, MICHIGAN Demographic Statistics - Unaudited

Year	Population	School Enrollment	Unemploymen Rate
2003	8,574 (4)	2.462	
2002	8,574 (4)	3,460	6.6%
2001		3,413	5.9%
2000	8,574 (4)	3,312	5.3%
	8,574 (4)	3,250	3.3%
1999	8,350 (1)	3,258	
1998	8,350 (3)	·	3.2%
1997	8,032 (2)	3,218	2.9%
1996	` '	3,180	3.5%
1995		3,170	4.1%
	7,942 (1)	3,109	4.8%
1994	7,942	3,056	4.4%

Year	Population	Median Age
2000	8,574	36.3
1990	7,462	33.6
1980	7,320	30.0
1970	7,120	27.4
1960	7,045	
1950	4,020	-

- (1) Estimate not yet prepared; amount from prior year used.
- (2) Estimate as of July 1996
- (3) Estimate as of 1998 per Census Bureau
- (4) Per 2000 Census

#### SOURCES:

Population - Michigan Information Center, Department of Management and Budget School Enrollment - Tecumseh Public Schools

Unemployment Rate - Michigan Department of Career Development

## CITY OF TECUMSEH, MICHIGAN Property Value, Construction and Bank Deposits (1) - Unaudited Last Ten Fiscal Years

	Commercia	Commercial Construction			l Const	ruction
	Number			Number		
Year	of Units		Value	of Units		Value
2003	3	\$	500,000	51	\$	5,500,000
2002	4		1,800,000	63		8,657,000
2001	4		2,200,000	58		8,126,000
2000	2		1,200,000	45		6,228,40
1999	4		1,400,000	61		7,607,30
1998	2		650,000	90		10,981,50
1997	6		2,405,000	74		10,617,08
1996	7		1,171,000	60		6,659,500
1995	4		1,252,400	39		5,006,20
1994	-		-	18		2,291,30

**Equalized Property Values** 

As of					•		
December 31,		Commercial	 Industrial	Residential	D	evelopment	 Personal
2002	(2) \$	34,105,341	\$ 18,334,920	\$ 165,460,515	\$	518,158	\$ 21,311,048
2001	(2)	31,983,557	18,365,216	156,595,602		336,101	23,412,231
2000	(2)	30,146,094	8,713,750	145,411,892		485,318	22,213,103
1999	(2)	28,127,817	7,464,029	134,755,859		521,134	19,972,513
1998	(2)	26,983,968	7,175,086	124,406,644		656,865	21,274,220
1997	(2)	25,986,526	7,048,101	115,508,935		479,632	18,595,345
1996	(2)	23,233,864	5,928,208	95,797,042		415,070	18,142,006
1995	(2)	22,414,631	19,519,957	90,355,887		317,055	40,830,100
1994	(2)	21,272,100	18,901,300	87,136,150		307,000	36,538,600
1993	(3)	19,362,100	18,922,300	83,290,400		307,000	39,664,470

- (1) Complete and/or reliable construction and bank deposit data not currently available.
- (2) Based on "taxable value."
- (3) Based on "assessed value."

#### CITY OF TECUMSEH, MICHIGAN Principal Taxpayers - Unaudited

Type of Business	Taxable Valuation (1)	Percentage of Total Taxable Valuation
Manufacturing Manufacturing Public Utility Manufacturing Housing Banking Retail Retail / Sales Manufacturing Manufacturing	\$ 21,229,918 14,619,980 3,454,509 2,566,332 2,276,939 2,251,070 2,250,000 2,084,829 1,717,375 1,198,830	8.90% 6.13% 1.45% 1.08% 0.95% 0.94% 0.94% 0.87% 0.72%
	Manufacturing Manufacturing Public Utility Manufacturing Housing Banking Retail Retail / Sales Manufacturing	Type of Business         Valuation (1)           Manufacturing         \$ 21,229,918           Manufacturing         14,619,980           Public Utility         3,454,509           Manufacturing         2,566,332           Housing         2,276,939           Banking         2,251,070           Retail         2,250,000           Retail / Sales         2,084,829           Manufacturing         1,717,375

<sup>(1)</sup> Includes ad valorem and Industrials Facilities Tax property (at full value).

SOURCE: Treasurer, City of Tecumseh

(continued)

#### CITY OF TECUMSEH, MICHIGAN

#### Miscellaneous Statistics - Unaudited

Date of Incorporation	195
Form of Government	Council/Manage
Number of employees (excluding police and fire):	
Full-time	`26
Part-time	38
Seasonal	11
	192
Area in square miles	5.372
Election data (November 2003 general election)	
Number of registered voters	5.010
Number of ballots cast	5,812
Percentage of participating voters	195 3.4%
	3.4%
City of Tecumseh facilities and services:	
Miles of streets:	
Major streets	16.57
Local streets	27.85
Number of street lights:	27.03
Mercury vapor	472
High pressure sodium	71
Culture and recreation:	"
Community centers	1
Parks (including undeveloped land and green space)	17
Park acreage (City-owned)	355
Park acreage (School-owned)	91
Swimming pools (School-owned)	1
Outdoor swimming area	· i
Tennis courts	5
Playgrounds (City-owned)	6
Playgrounds (School-owned)	5
In-line skating rinks	1
Bike/Skate parks	. 1
Gazebo	. 1
Fire Protection:	•
Number of stations	1
Number of fire personnel and officers:	•
Full-time	4
Paid on-call	21
Number of calls answered	598
Number of inspections conducted	15

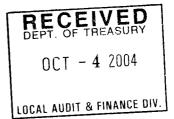
Police Protection:   Number of stations		Table 14 (concluded)
Number of plate personnel and officers:   1   1   1   1   1   1   1   1   1	Police Protection:	
Full-time dispatcher     Full-time dispatchers     Full-time dispatchers     Part-time dispatchers     Part-time dispatchers     Purt-time Animal Control     3 Number of Jarv Units     1 Number of Jarv Units		
Full-time dispatcher     Full-time dispatchers     Full-time dispatchers     Part-time dispatchers     Part-time dispatchers     Purt-time Animal Control     3 Number of Jarv Units     1 Number of Jarv Units	Number of police personnel and officers:	1
Full-time dispatchers		
Part-time dispatchers         2           Part-time Animal Countrol         3           Number of patrol units         1           Number of law violations:         6           Physical arrests         237           Traffic violations         237           Parking violations         237           Parking violations         237           Parking violations         237           Wastewater System:         489           Miles of suniary sewers         52           Miles of storm sewers         52           Number of teatment plants         20           Daily average treatment (in gallons)         1           Massimum daily capacity of treatment plant (in gallons)         894,332           Water System:         56           Combined water and sewer         36,30           Water only         3,630           Sower only         41           Number of fire hydrants         18           Daily average consumption (in gallons)         411           Maximum daily capacity of water plant (in gallons)         411           Maximum daily capacity of water plant (in gallons)         50,000           Storage tanks (500,000 gallon capacity)         50,000           Pacilities and se		15
Part-time Animal Control   Number of parrol units		2
Number of patrol units		3
Number of law violations:   6   Physical arrests   7   7   7   7   7   7   7   7   7		1
Physical arrests         237           Traffic violations         980           Parking violations         27           Wastewater System:         48           Wills of sanitary sewers         52           Miles of storm sewers         52           Number of treatment plants         20           Daily average treatment (in gallons)         1           Miles of water mains         894,332           Water System:         56           Miles of water mains         56           Number of Service connections:         56           Combined water and sewer         3,630           Water only         41           Sewer only         41           Maximum daily capacity of water plant (in gallons)         11           Maximum daily capacity of water plant (in gallons)         11           Storage tanks (500,000 gallon capacity)         1           Facilities and services not included in the primary government:         57           Cable Television System:         57           Miles of service         57           Number of elementary school instructors         4           Number of elementary school instructors         4           Number of elementary school instructors         2		6
Traffic violations         237           Parking violations         980           Uniform Crime Reporting (Part I and II)         27           Wastewater System:         489           Miles of sanitary sewers         52           Miles of storm sewers         20           Daily average treatment plants         20           Daily average treatment (in gallons)         1           Maximum daily capacity of treatment plant (in gallons)         894,332           Miles of water mains         56           Number of service connections:         56           Combined water and sever         3,630           Water only         3,630           Sewer only         41           Number of fire hydrants         18           Daily average consumption (in gallons)         41           Maximum daily capacity of water plant (in gallons)         11           Storage tanks (500,000 gallon capacity)         1           Facilities and services not included in the primary government:         57           Cable Television System:         57           Education:         57           Number of secondary school instructors         4           Number of elementary school instructors         4           Number of elementary schoo		
Parking violations         980           Uniform Crime Reporting (Part I and II)         27           Wasteward Systems         489           Miles of sanitary sewers         52           Miles of storm sewers         52           Number of treatment plants         20           Daily average treatment (in gallons)         1           Maximum daily capacity of treatment plant (in gallons)         894,332           Water System:         56           Miles of water mains         56           Number of service connections:         56           Combined water and sewer         3,630           Water only         41           Sewer only         41           Number of fire hydrants         18           Daily average consumption (in gallons)         41           Maximum daily capacity of water plant (in gallons)         11           Storage tanks (500,000 gallon capacity)         5,000,000           Storage tanks (500,000 gallon capacity)         5,000,000           Facilities and services not included in the primary government:         2           Cable Television System:         57           Feducation:         -           Number of seennettary school instructors         4           Number of elementary sc		237
Uniform Crime Reporting (Part I and II)         489           Wastewater System:         489           Miles of sanitary sewers         52           Miles of storm sewers         52           Number of treatment plants         20           Daily average treatment (in gallons)         1           Maximum daily capacity of treatment plant (in gallons)         894,332           Water System:         1,610,000           Miles of water mains         56           Number of service connections:         56           Combined water and sewer         41           Water only         41           Sewer only         41           Maximum daily capacity of water plant (in gallons)         11           Storage tanks (500,000 gallon capacity)         5,000,000           Storage tanks (500,000 gallon capacity)         5,000,000           Storage tanks (500,000 gallon capacity)         5           Rumber of services not included in the primary government:         5           Cable Television System:         5           Miles of service         5           Buncher of seclifities and services not included in structors         4           Number of elementary schools         73           Number of secondary school instructors         2     <		980
Wastewater System:         489           Miles of sanitary sewers         52           Miles of storm sewers         52           Number of treatment plants         20           Daily average treatment (in gallons)         1           Maximum daily capacity of treatment plant (in gallons)         894,332           Miles of sware mains         1,610,000           Miles of service connections:         56           Combined water and sewer         3,630           Sewer only         41           Number of fire hydrants         18           Daily average consumption (in gallons)         411           Awater only         3,630           Sewer only         41           Mumber of fire hydrants         18           Daily average consumption (in gallons)         411           Maximum daily capacity of water plant (in gallons)         1,116,461           Storage tanks (500,000 gallon capacity)         5,000,000           Storage tanks (500,000 gallon capacity)         5,000,000           Facilities and services not included in the primary government:         Cable Television System:           Miles of service         57           Number of elementary schools         57           Number of elementary school instructors         4		27
Miles of storm sewers         52           Miles of storm sewers         20           Number of treatment plants         20           Daily average treatment (in gallons)         1           Maximum daily capacity of treatment plant (in gallons)         894,332           Water System:         1610,000           Miles of water mains         56           Number of service connections:         56           Combined water and sewer         3,630           Sewer only         41           Number of fire hydrants         18           Number of fire hydrants         18           Daily average consumption (in gallons)         411           Maximum daily capacity of water plant (in gallons)         1,116,461           Storage tanks (500,000 gallon capacity)         5,000,000           Storage tanks (500,000 gallon capacity)         5,000,000           Pacilities and services not included in the primary government:         2           Cable Television System:         57           Education:         57           Bunder of seering stations         57           Education:         57           Number of elementary schools         73           Number of elementary school instructors         2           Number of se	Wastewater System:	489
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Number of patient beds		
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## CITY OF TECUMSEH, MICHIGAN Salaries and Surety Bonds of Principal Officials - Unaudited

Name and Title of Official		Annual Salary	Amount of Surety Bond
Manager	Kevin M. Welch	\$82,992	\$25,000
Assessor	Amanda Lacelle	30,368	25,000
Cemetery Supervisor	Dan Righter	44,358	25,000
Clerk	Laura Caterina	51,975	25,000
Civic Auditorium Executive Director	Robert Steele	56,682	25,000
Development Services Director	Bradley Raymond	58,472	25,000
Public Works Director	Steven Johnston	65,468	25,000
Emergency Services Chief	Joseph C. Tuckey	53,102	25,000
Parks & Recreation Director	Pat Paul Sorise	59,517	25,000
Police Chief	Macklin Haun	65,468	25,000
Public Utilities Director	John W. Curth	71,343	25,000
Treasurer	Dianne M. Sackett	53,102	25,000
<b>Economic Development Director</b>	Paula Holtz	59,517	25,000

SOURCE: City of Tecumseh

August 11, 2004



To the City Council City of Tecumseh, Michigan

We have audited the financial statements of the City of Tecumseh, Michigan for the year ended June 30, 2004, and have issued our report thereon dated August 11, 2004. Professional standards require that we provide you with the following information related to your audit.

#### Our Responsibility Under Generally Accepted Auditing Standards

As stated in our engagement letter dated July 14, 2004, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement and are fairly presented in accordance with accounting principles generally accepted in the United States of America. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, fraud, or other illegal acts may exist and not be detected by us.

As part of our audit, we considered the internal control of the City. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

#### **Significant Accounting Policies**

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the City are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the fiscal year ended June 30, 2004. We noted no transactions entered into by the City during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

#### **Accounting Estimates**

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the financial statements was:

Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future. We evaluated the key factors and assumptions used to develop the useful lives of those assets in determining that it is reasonable in relation to the financial statements taken as a whole.

#### Significant Audit Adjustments

For purposes of this letter, professional standards define a significant audit adjustment as a proposed correction of the financial statements that, in our judgment, may not have been detected except through our auditing procedures. These adjustments may include those proposed by us but not recorded by the City that could potentially cause future financial statements to be materially misstated, even though we have concluded that such adjustments are not material to the current financial statements. We proposed several audit adjustments that, in our judgment, both individually and in the aggregate, had a significant effect on the City, all of which were recorded by the City, and are reflected in the financial statements.

#### **Disagreements with Management**

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### **Consultations with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### **Issues Discussed Prior to Retention of Independent Auditors**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the City's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Difficulties Encountered in Performing the Audit

We encountered no difficulties in dealing with management in performing our audit.

This information and the attached memorandum are intended for the use of the City Council and management of the City of Tecumseh and the State of Michigan. However, this report is a matter of public record, and its distribution is not limited.

Very truly yours,

Rehmann Loham

#### COMMENTS AND RECOMMENDATIONS For the Year Ended June 30, 2004

During our audit we became aware of certain matters that are opportunities for strengthening internal control and operating efficiency. This memorandum summarizes our comments and recommendations regarding those matters, and does not affect our report dated August 11, 2004, on the financial statements of the City of Tecumseh, Michigan.

We will review the status of these comments during our next audit engagement. We have already discussed many of these matters with City management and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist the City in implementing the recommendations.

#### Civic Auditorium Credit Card Usage

During the year we noted that items were acquired using the credit card assigned to the Civic Auditorium that probably could have been purchased through normal City purchasing and cash disbursement procedures. As a result, situations occurred during the year where the credit limit was reached and, in one instance, a purchase was made piecemeal to circumvent the established transaction limit.

While each of the purchases using the card appear to be valid and justified, the use of the credit card should be restricted to those items where timing is critical or cannot be reasonably be completed through the City's normal purchasing and cash disbursements procedures. The City Manager should further review this matter and make appropriate recommendations to the City Council for modifications to the credit card usage policies.

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